



# Basic Concepts of Real Estate Marketability Analysis



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# Property Productivity Concepts

- Productivity Analysis -
  - Analysis of a property's capacity to deliver services to meet human needs, house economic activities, and supply satisfaction and amenities.
- A parcel of real estate produces (supplies) services for those who use it.
  - Price paid is a function of:
    - its supply of services relative to potential users' purchasing power
    - need for its services
    - inability to find good substitutes at a lower price
- Market Analysis in Real Estate is different from other types of market analysis
  - real estate is not well defined
  - product can change over time
  - location is fixed

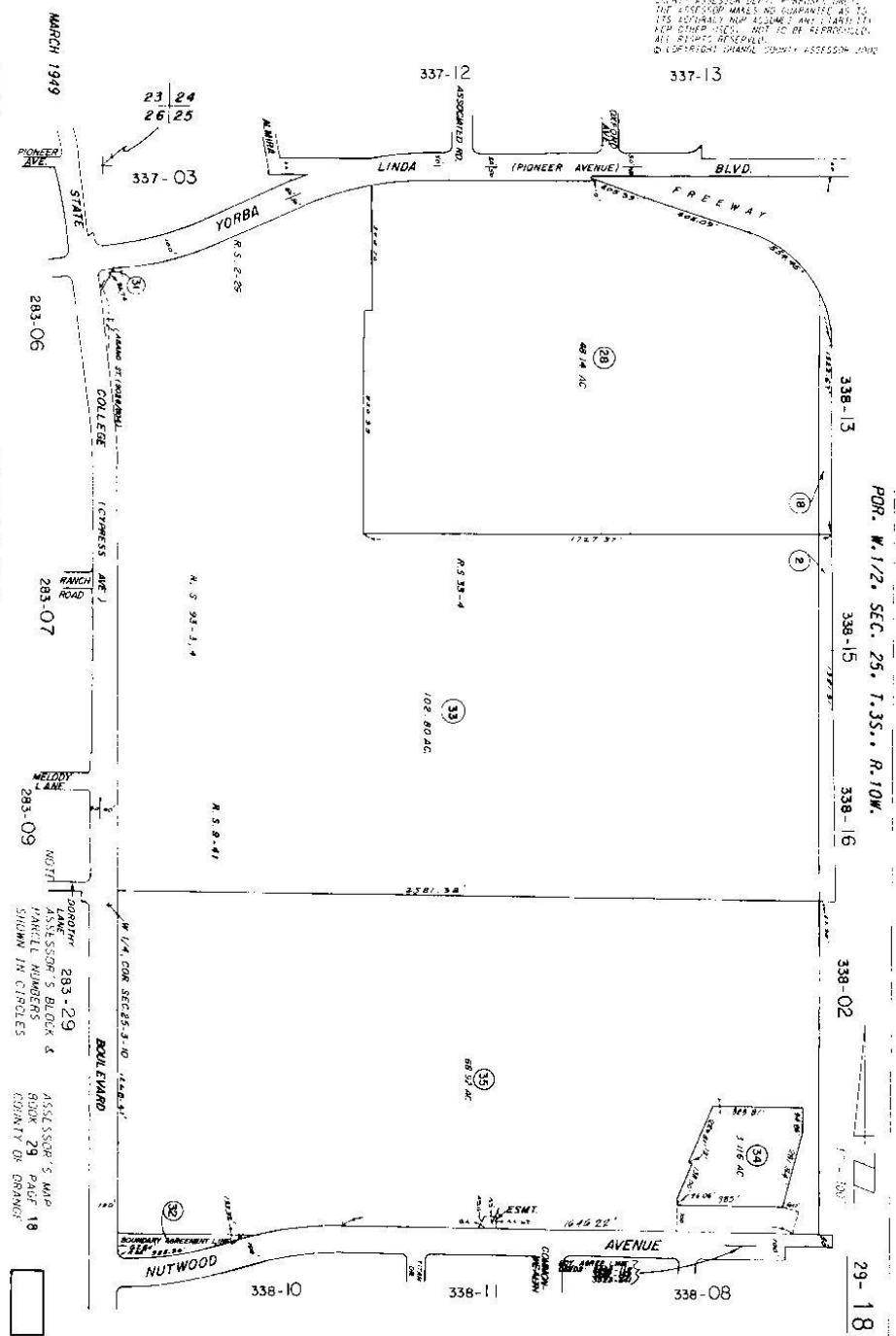
# Property Productivity Concepts

- Focus of the discussion for all aspects of the subject property is to:
  - Segment the subject market to address advantages and disadvantages
- Property Productivity Analysis seeks to answer:
  - What does the subject have to offer to the market?
  - What are the subject's competitive advantages and disadvantages

# Property Productivity: Site and Improvements

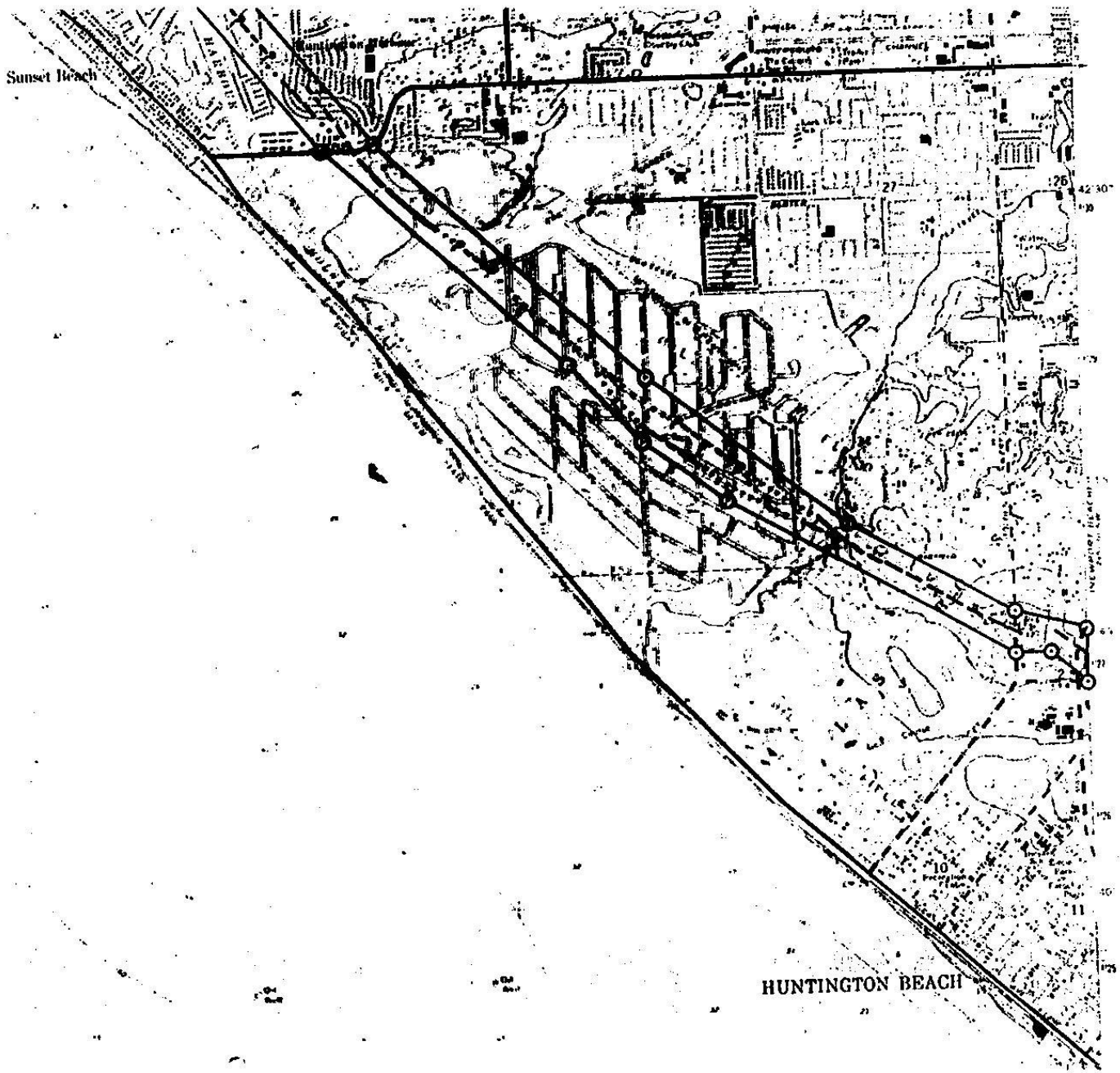
- Design and condition of the subject can limit the potential market it can serve.
- Physical attributes analysis is the initial action in marketability analysis
- Physical attributes of the site:
  - Size, Shape, Topography, Climate
  - Vegetation, Natural Drainage, Floodplain
  - Soil and Subsoil

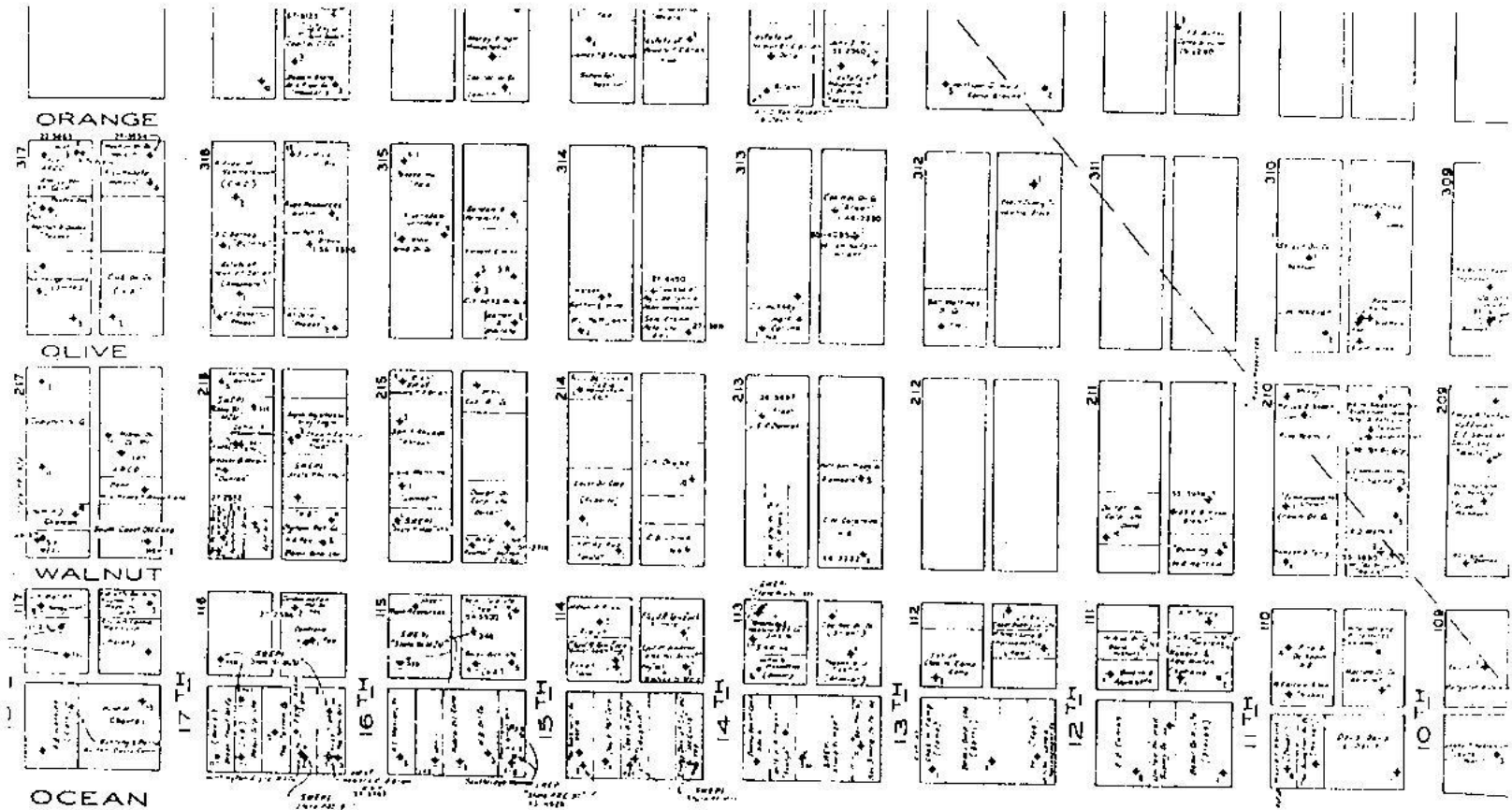
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ASSESSOR'S MAP BOOK 29 PAGE 18 COUNTY OF GRANT





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# Property Productivity: Site and Improvements

- Physical Attributes of a Structure
  - Exterior physical features
    - Substructure and Superstructure
  - Interior physical features:
    - Walls, Supports and Finish
    - Equipment and Mechanical Systems
      - Plumbing, Heating, Ventilating, and air-conditioning
      - Electrical
      - Miscellaneous including fire protection, sprinklers, escalators and elevators, signal, alarm or call systems
- Market Appeal Attributes
  - Unique and Special features of a property
  - Think: Appeal to *Who* or *what* group of users?




# Property Productivity: Legal and Regulatory Attributes

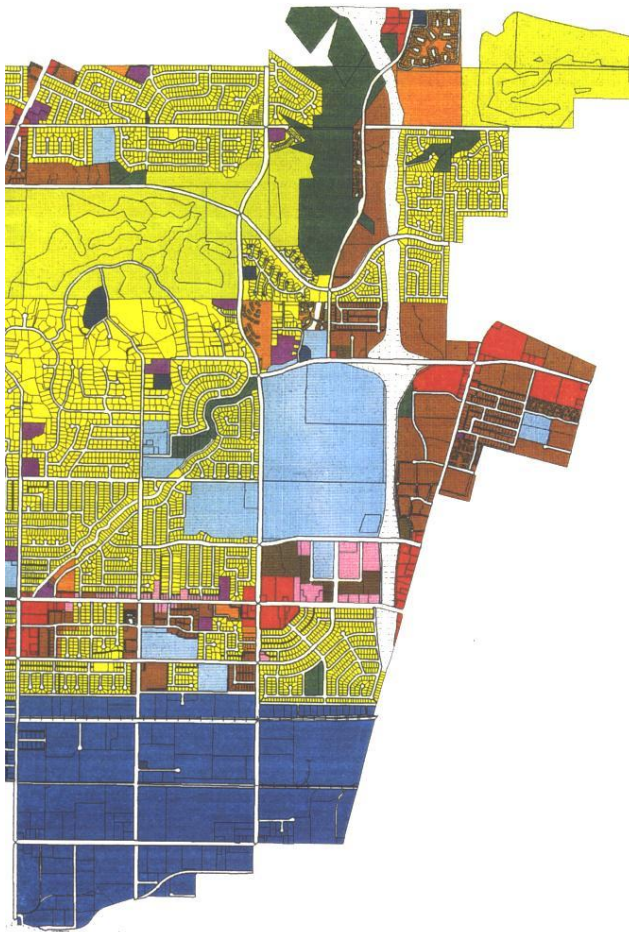
- Regulations may be Public or Private
  - Can enhance or detract from the value of the property
- Examples of Constraints:
  - Local Zoning Ordinances and General Plans
    - restrict a site that is ideal for an office building to residential housing
    - strong neighborhood association prevents changes in use
  - Local Subdivision Codes
    - requirements for extra wide streets and landscaping increase cost of development, thereby reducing the supply
- Examples of Enhancements:
  - Rezoning of a neighborhood that is undergoing transition to a higher and more intensive use. (i.e.: residential to commercial)

# LAND USE MAP

## LEGEND

### Planned Use

-  Low Density Residential
-  Low-Medium Density Residential
-  Medium Density Residential
-  High Density Residential
-  Greenbelt Concept
-  Commercial
-  Downtown Mixed Use
-  Office
-  Industrial
-  Schools
-  Parks and Recreation
-  Government Facilites
-  Religious Uses



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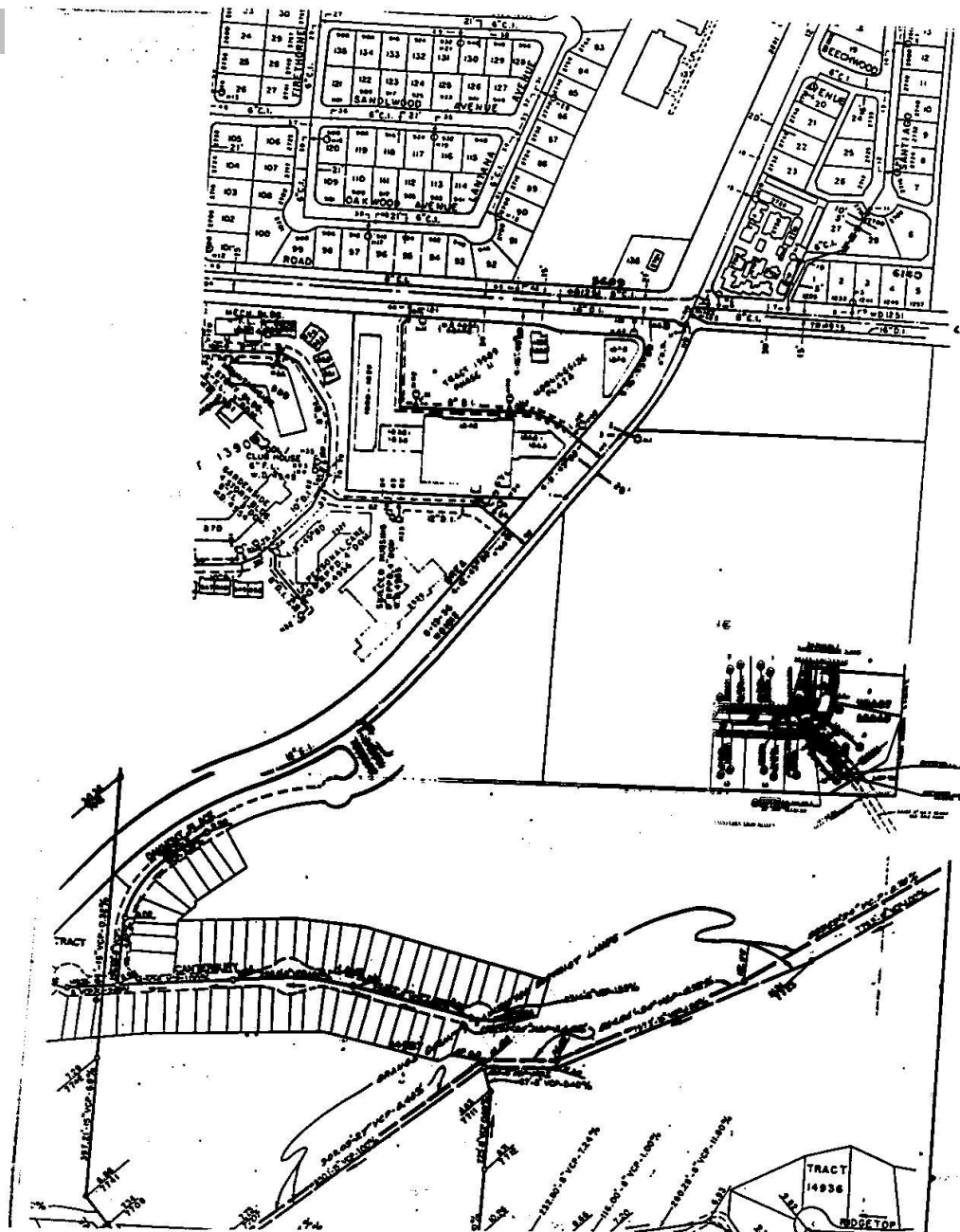
5-7-62	899	2-7-72	1710
12-3-62	938	2-7-72	1711
2-21-66	1186	2-7-72	1712
9-18-67	1348	2-7-72	1713
2-17-69	1472	2-7-72	1714
10-19-70	1606	2-7-72	1715
5-3-71	1643	2-7-72	1716
1-3-72	1707	6-5-72	1749
		6-5-72	1749
		7-17-72	1763
		2-20-73	1819

- [R2] TWO FAMILY RESIDENCE DISTRICT
  - [R3] LIMITED MULTIPLE FAMILY RESIDENCE DISTRICT
  - [R4] MULTIPLE FAMILY RESIDENCE DISTRICT
  - [CB] GENERAL BUSINESS DISTRICT
  - [I2] INDUSTRIAL DISTRICT
  - [CI] NEIGHBORHOOD COMMERCIAL DISTRICT
  - [CF-R] COMMUNITY FACILITIES (RECREATIONAL) DISTRICT
- SUFFIX LEGEND:
- [O] COMBINED WITH OIL PRODUCTION
  - [O] COMBINED WITH OIL PRODUCTION IN AREA BOUNDED BY PALM AVE ON NE, GOLDENWEST ST ON NW, OCEAN AVE ON SW, & SEVENTH ST ON SE.
  - [O] COMBINED WITH OIL PRODUCTION
  - [O] COMBINED WITH OIL PRODUCTION

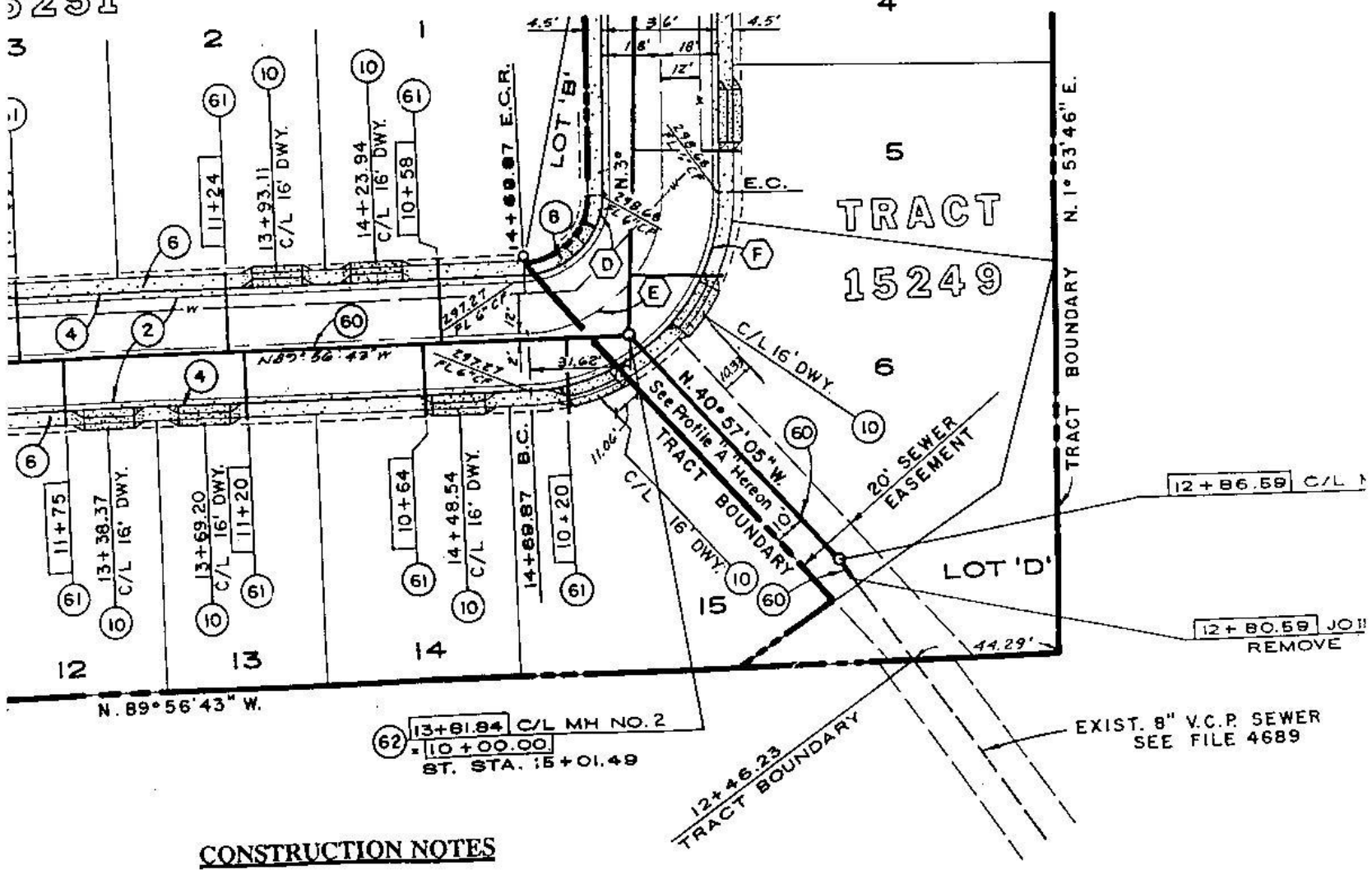


# Property Productivity: Location Determinants

- Linkages:
  - Transportation linkages
    - Movement of people, goods and services to and from the subject
    - Utility linkages: gas pipelines, sewer, water, telephone, electricity
  - Components
    - Route: The established or directed course of travel between two spatially separate parcels of real estate
    - Access: The ability to enter or pass to a site from a route, or to a route from a site.
      - Examples are streets, curb cuts, sewer laterals
    - Travel Mode: The locomotion method for traversing a route and gaining access.
      - Examples are automobile, bus, train, truck, airplane, boats, etc.
    - Route Orientation: A route may be oriented inward toward the subject, outward from the subject or dual directional.
      - Example, a grocery store located on a busy street so that people returning from work can easily stop.



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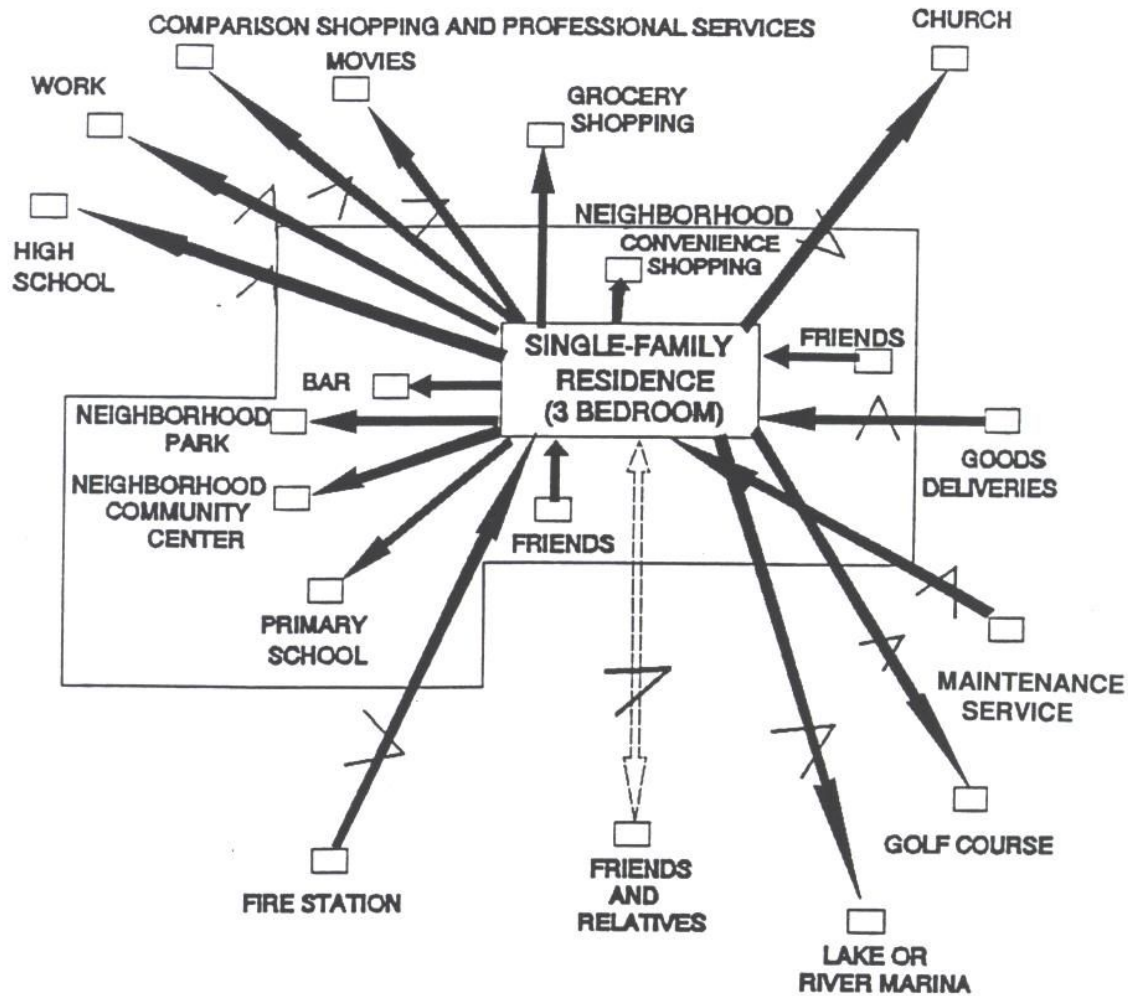
# Property Productivity: Location Determinants

- Exposure and Externalities
  - May have positive or negative effects on the productivity of the site and its linkages
- Neighborhood Externalities
  - neighborhood character - properties compatibility with each other
- Linkage Externalities
  - impairment to the productivity of the land such as when a sewer has reached it's capacity, but the neighborhood is only one-half developed or streets are too narrow and overcrowded.
- Classification of Externalities
  - can be Positive or Negative, Natural or Man-made

# Property Productivity: Location Determinants

- Associations: Different types of property require different linkages and land use associations
  - Housing must be linked to jobs, shopping and community facilities
  - Retail uses need customers
  - Office uses are supported by hotels, print shops and restaurants

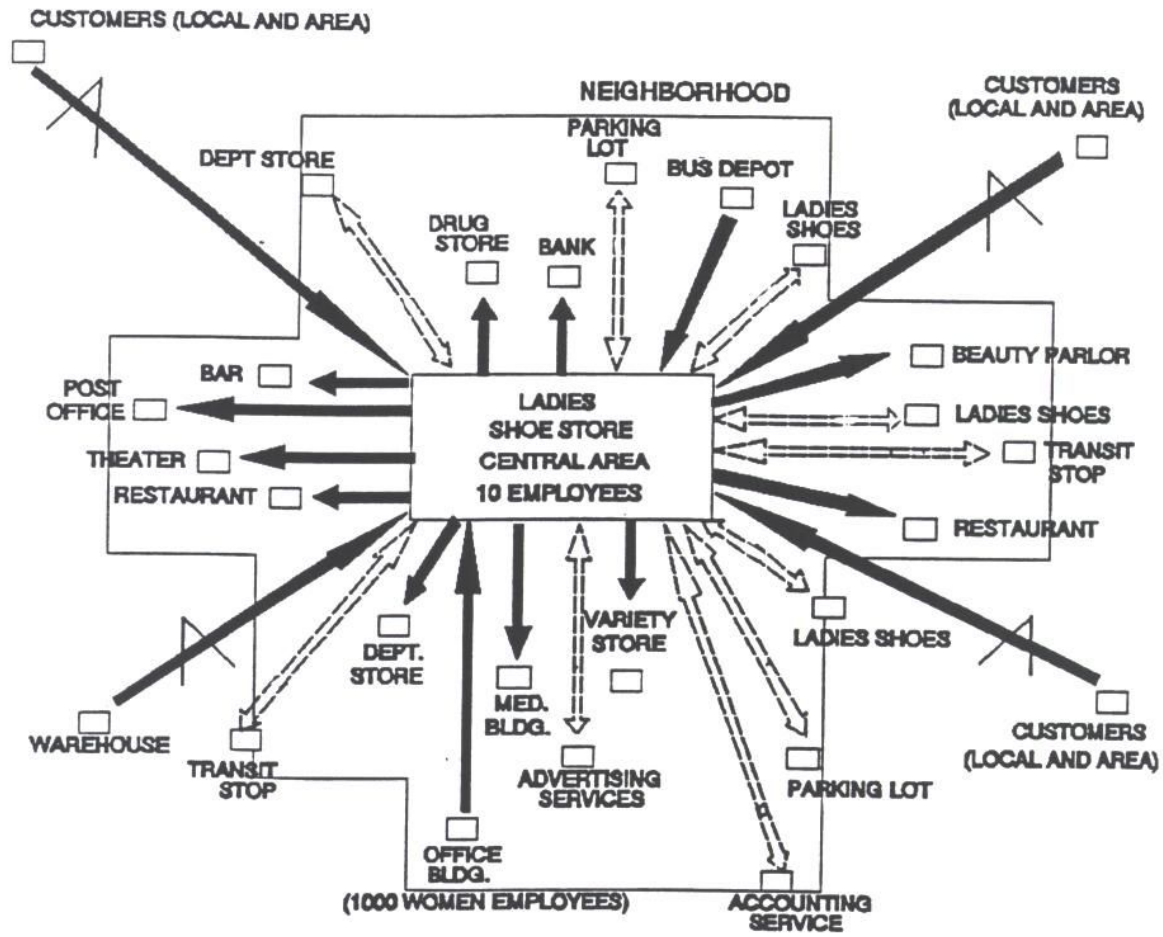




**SITE ACCESSIBILITY ORIENTATIONS BY RELATIVE TIME DISTANCES**



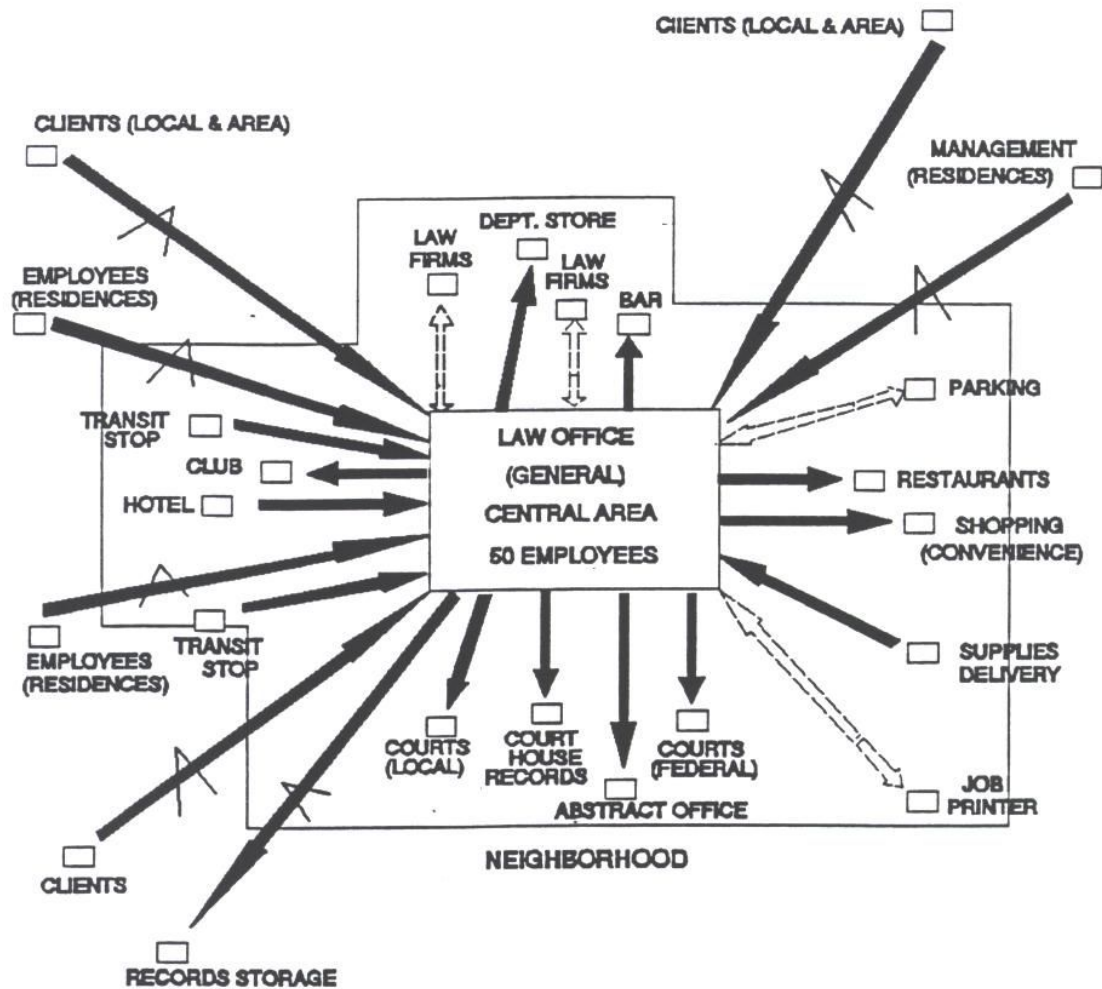
Source: Richard B. Andrews, *Urban Land Economics and Policy* (New York: Free Press, 1971).



**SITE ACCESSIBILITY ORIENTATIONS BY RELATIVE TIME DISTANCES**



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**SITE ACCESSIBILITY ORIENTATIONS BY RELATIVE TIME DISTANCES**



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# Property Productivity: Location Determinants

- **Situs Analysis as a Land Use Predictor**
  - Definition: The total urban environment as it relates to a specific land use on a specific land parcel as they function in time.
- **A Process of analysis of the subject location**
  - Identifying activities in the area
  - Establishing the nature of associations between the activities
  - Identifying and analyzing the accessibility of the site to the surrounding area
  - Identifying and evaluating the total environmental impact of the area on the site use.

# Urban Growth Structure Analysis

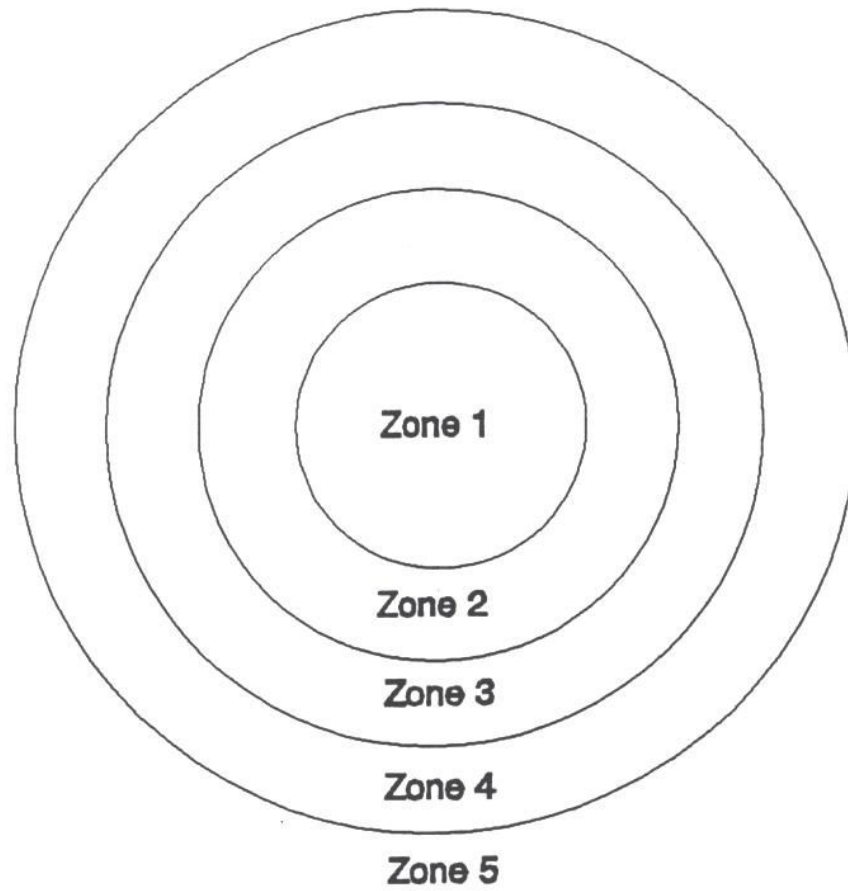
## ■ Theories of Urban Growth

### ■ Concentric Zone Structure

- Presumes five concentric zones that influence property use
- Presumes growth is outward from the central core.
- Can be a ripple effect from the center of major intersections of transportation arteries

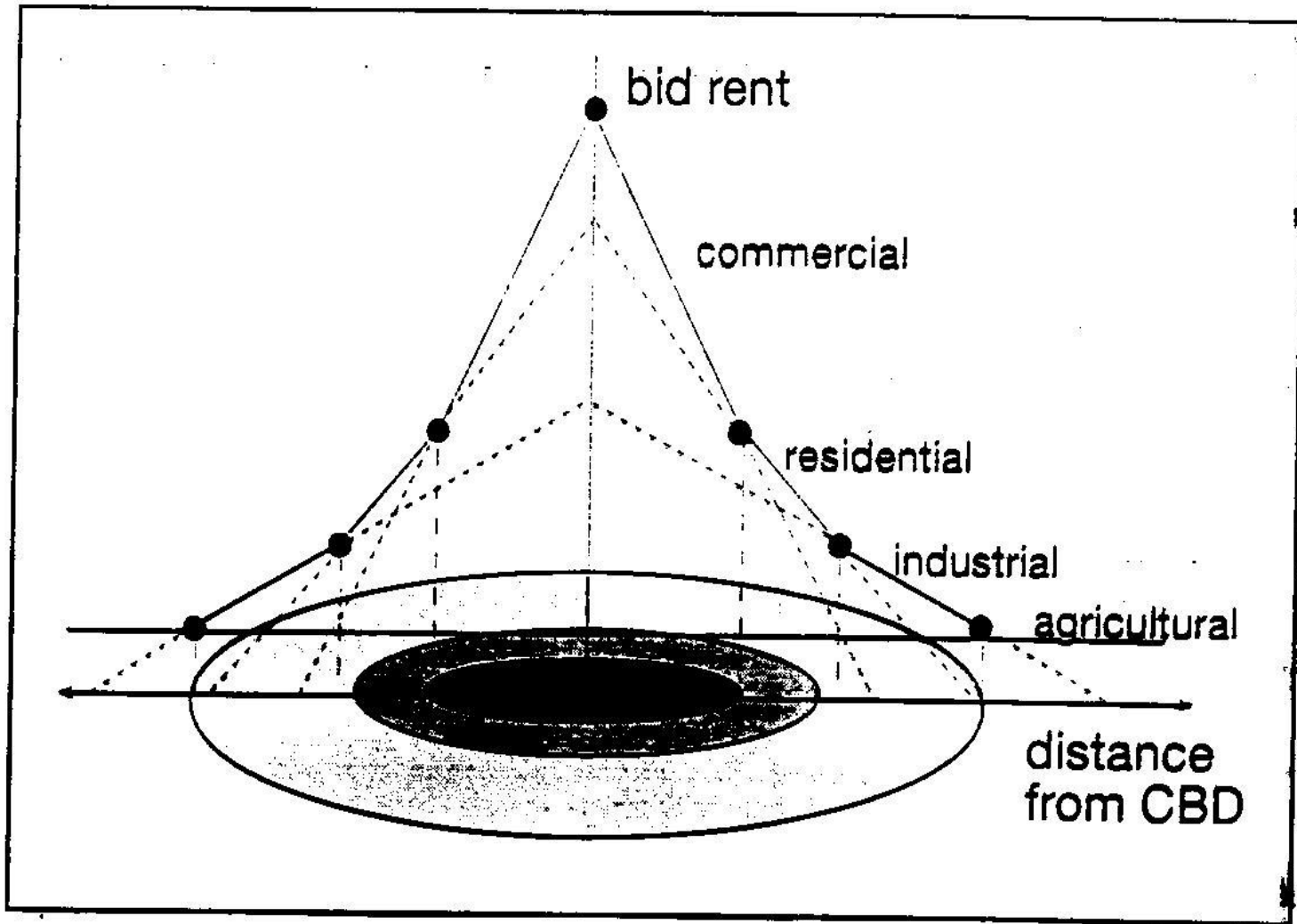
### ■ Sector Structure

- Urban area will develop in sectors in which high, middle and low-income residents will tend to group
- High income groups will purchase the most desirable areas for their houses
- Middle groups will strive to join the upper-income groups
- Basic premise is that higher-income groups establish the general direction of urban growth
- Presumes that growth occurs at the urban fringe.

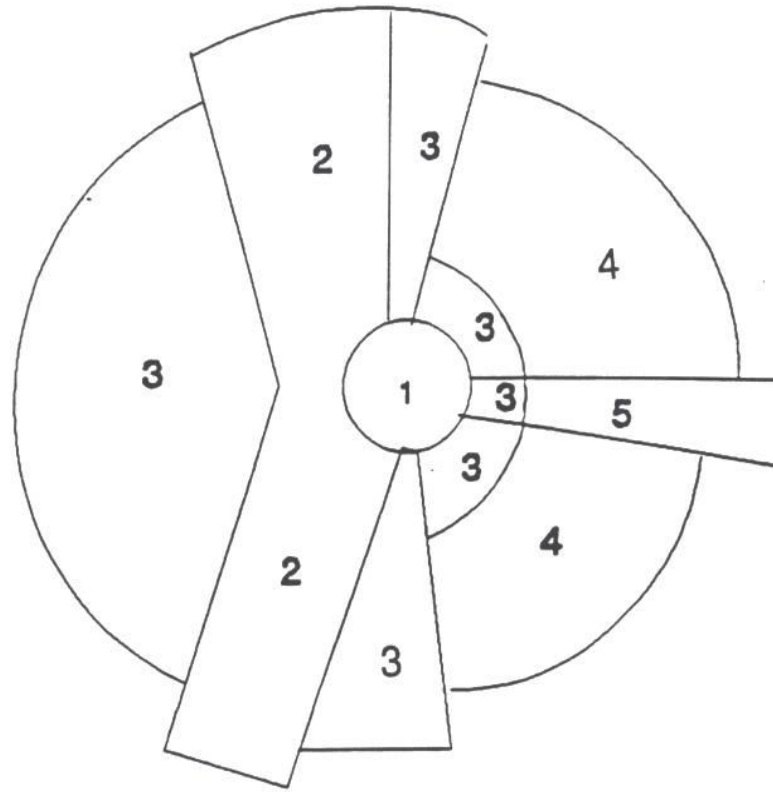


Source: Earnest W. Burgess, "The Growth of the City," in R.E. Park, et al, editors *The City* (Chicago: University of Chicago Press, 1925).

Legend:	
Zone 1:	CBD
Zone 2:	Transition
Zone 3:	Low-income housing
Zone 4:	Middle-income housing
Zone 5:	Commuting



**FIGURE 4.2**  
Bid-rent curves for urban land



Source: Homer Hoyt, "The Structure and Growth of Residential Neighborhoods in American Cities," (Washington, D.C.: F.H.A., 1939. U.S. Government Printing Office, 1939).

Legend	
1	CBD
2	Wholesale manufacturing
3	Low-class residential
4	Middle-class residential
5	High-class residential



# Urban Growth Structure Analysis

## ■ Theories of Urban Growth

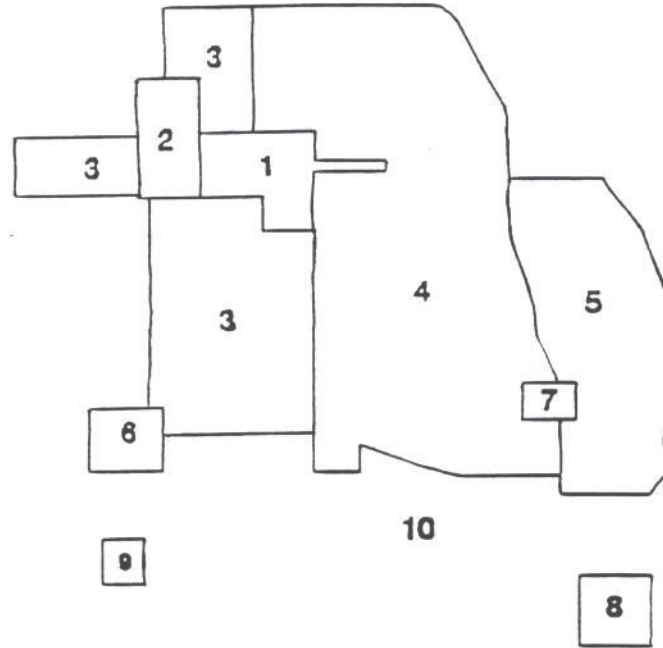
### ■ Multi-nuclei Structure

- Basic premise is that an urban area does not necessarily develop from a single core, but around several distinct nuclei.
- Presumes that land uses will locate to form nodes.
- Examples: harbors attract docks and warehouses, courthouses attract attorney's offices

### ■ Radial-Corridor Structure

- urban development often takes place along major transportation routes
- growth can be predicted based on the development of major transportation arteries

# Multiple Nuclei



Legend:

1	CBD
2	Wholesale, light manufacturing
3	Low-class residential
4	Middle-class residential
5	High-class residential
6	Heavy manufacturing
7	Outlying business district
8	Residential suburb
9	Industrial suburb
10	Commuter zone

Source: C.D. Harris and E.L. Ullman, "The Nature of Cities." The Annals of the American Academy of Political and Social Science. Vol. 242 (November 1945), p. 13.

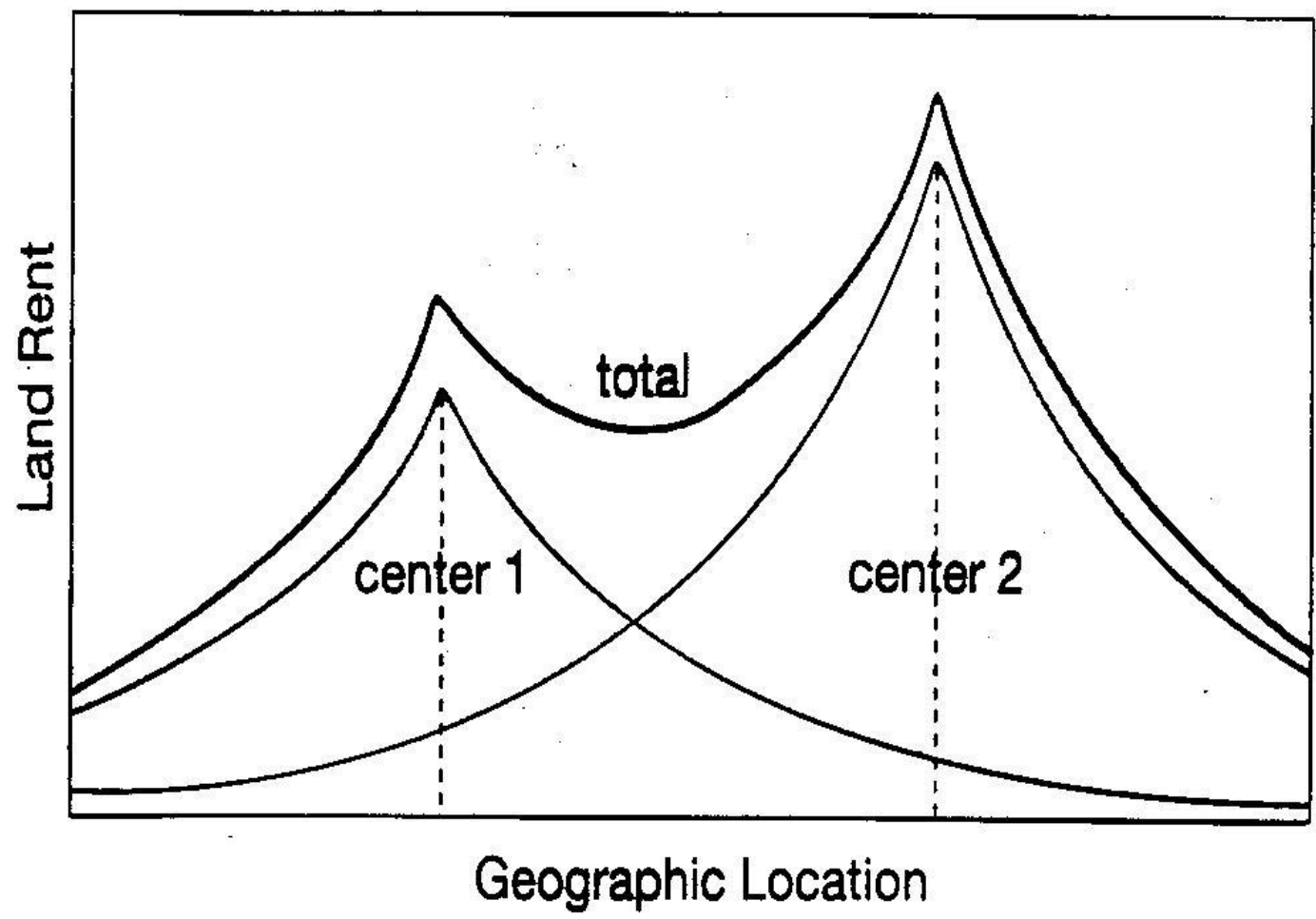
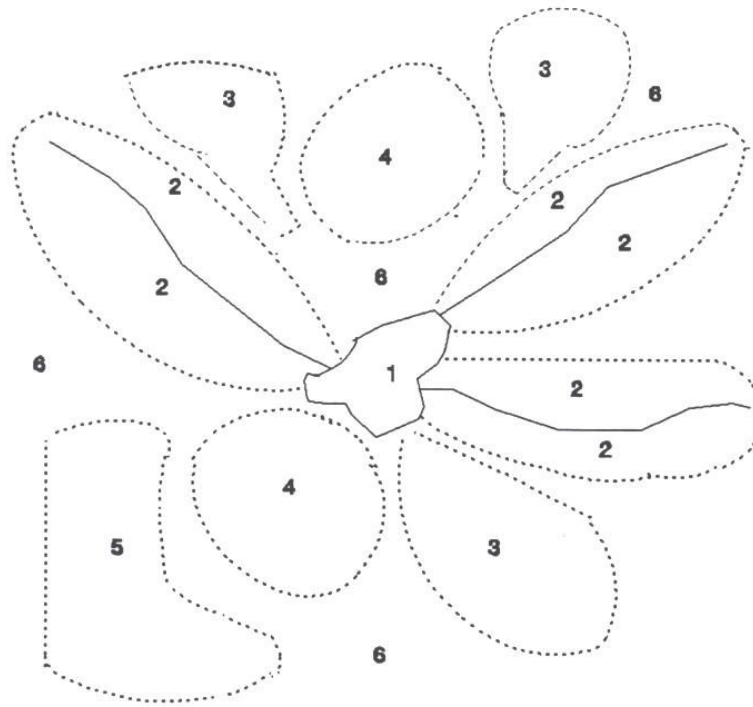


FIGURE 4.7  
Land rents in a polycentric urban area

# RADIAL-CORRIDOR STRUCTURE



Zone 1 Central Business District

Zone 2 High Intensity Corridor  
• Manufacturing  
• High-Density Housing (All Income)  
• Retail, Office, etc.

Zone 3 Blue-Collar Housing (Moderate Income)  
Moderate Density Housing

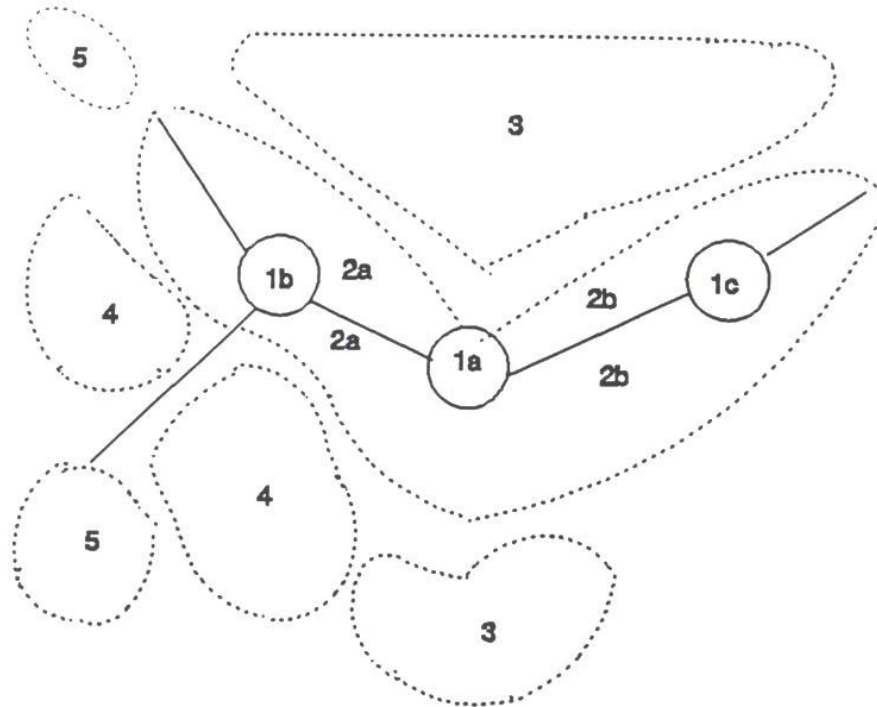
## Legend

Zone 4 Middle-Income Housing  
• Low Density Housing

Zone 5 High-Income Housing (Very Low Density)

Zone 6 Open Space/Agriculture

# Current Trends in a Metropolitan Area

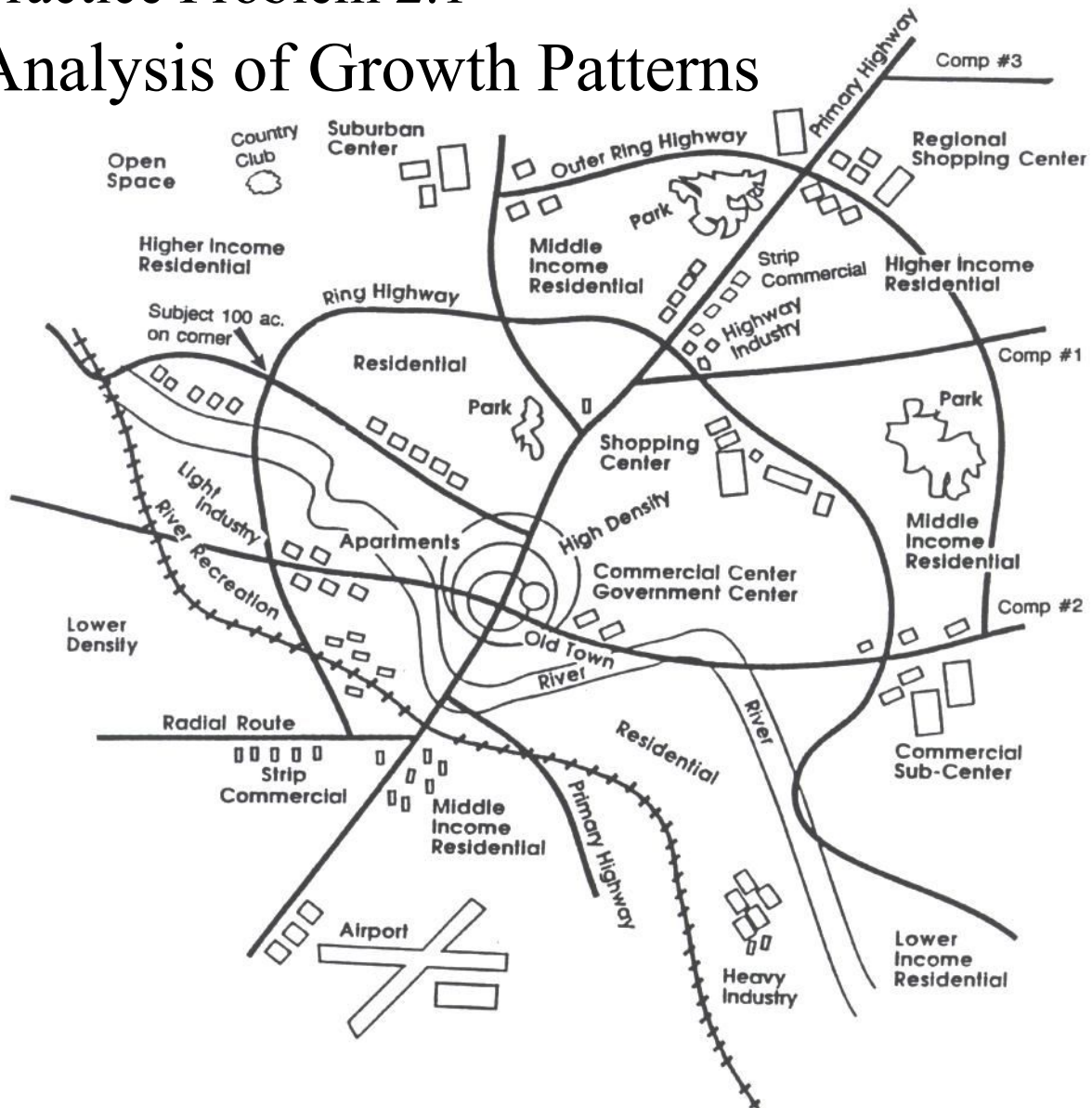


## Legend

- |       |    |  |      |   |   |
|-------|----|--|------|---|---|
| Zones | 1a | Old Central Business District  | Zone | 3 | Blue-Collar Housing (Low to Moderate Income)<br>Mixed-Density Housing                     |
|       | 1b | New Higher-Income Office – Shopping  | Zone | 4 | Upper-Middle-Income-Housing<br>• Including Neighborhood Support Retail<br>• Mixed Density |
|       | 1c | Lower Income – Shopping  | Zone | 5 | High-Income Housing (Predominately Low Density)   |
| Zones | 2a | High Intensity Corridor<br>• Light Industrial – Newer<br>• High-Density Housing – Middle Income<br>• Retail/Service – Strips – Newer |      |   |   |
|       | 2b | High Intensity Corridor<br>• Heavy Industrial<br>• High-Density Housing – Low Income<br>• Service Retail                             |      |   |   |

# Practice Problem 2.1

## Analysis of Growth Patterns



# Market Area Concepts

- Demand and Time-Distance Relationships
  - Most common way to define a market area
    - Example: Primary market area for a neighborhood convenience store is a five minute driving time.
    - Example: Primary market area for a outlet mall is forty miles or 1 to two hour driving time.
  - Principle of Substitution
    - The area in which equally desirable substitute properties compete with the subject can delineate a market area.
  - Population Projection Area
    - Must identify the area to be included in the projection
    - Projection area is different for different property types
      - How much of the market can I capture? *or*
      - What will be my market share?

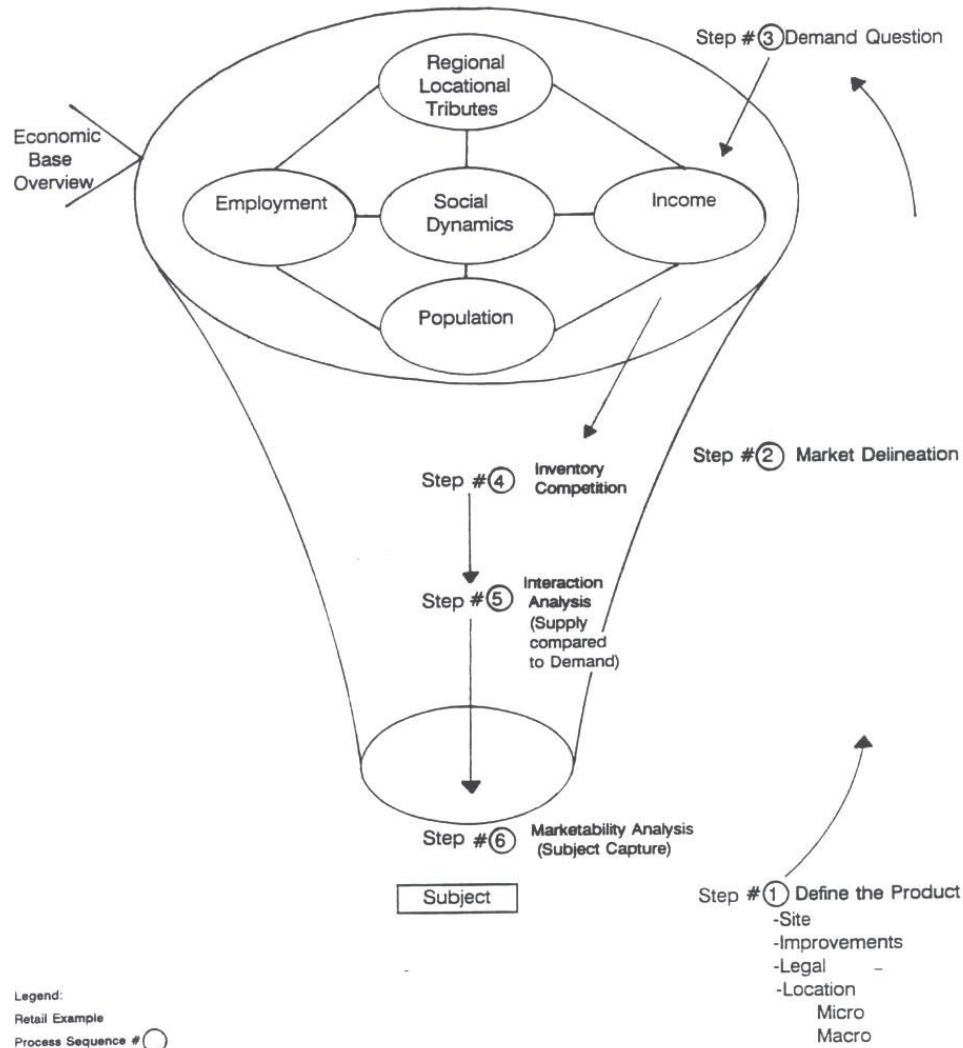
# Demand Concepts

## Local Economic Analysis

- The Economic Overview
  - Provides the base data for analysis of the subject's market segment
  - Support for location analysis and the economic relationship to physical growth patterns
  - Helps to identify the demand segment
  - Provides data to check the secondary data and forecasts made by other professionals
- Demand Side Economic Variables
  - employment
  - population and households
  - income
  - housing
  - retail expenditures
  - spatial growth patterns



# Relationship of the Local Economic Overview to the Marketability Analysis Process



# Demand Side Economic Variables

- Employment
  - Total Employment for the Subject Market Area
  - By NAICS (formerly SIC) Code
  - Major Employers and Industries
    - Economic Base Analysis
  - Unemployment
- Sources of Employment Data
  - Regional Planning Agencies
  - Metropolitan or City Planning Agencies
  - University forecasting centers
  - Department of Labor for the State
  - Local Development Agencies

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Prepared in cooperation with the Bureau of Labor Statistics and of the U.S. Department of Labor by the Labor Market Information Group, P.O. Box 826880, Sacramento CA 94280-0001, (916)

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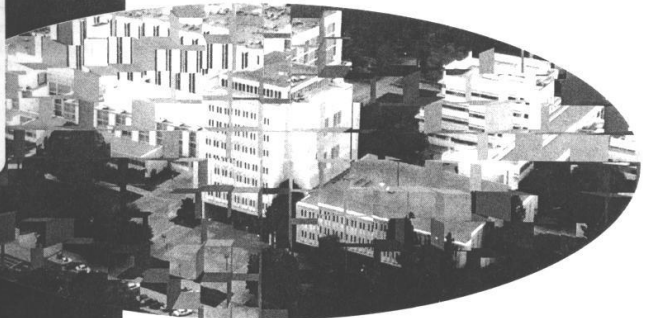
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# Demand Side Economic Variables

- Population and Households
  - Population and Number of households and families, population in group quarters
    - Household: includes all the persons who occupy a housing unit
    - Family: includes a householder and one or more persons related to the householder by birth, marriage or adoption.
  - Composition variables
    - Age distribution
    - Education and Occupation
    - Income Distribution
    - Household Size
- Sources of Population Data
  - Regional Planning Agencies
  - Metropolitan or City Planning Agencies
  - University forecasting centers
  - Department of Labor for the State
  - Local Development Agencies

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# Economic Forecast

**FOR SOUTHERN CALIFORNIA  
AND ORANGE COUNTY**

**INSTITUTE FOR ECONOMIC  
AND ENVIRONMENTAL STUDIES  
SCHOOL OF BUSINESS ADMINISTRATION  
AND ECONOMICS**

# Demand Side Economic Variables

- Income
  - Mean, Median and per Capita Income
  - Income Distribution
  
- Data to Gather and Analyze
  - Number of existing housing units
  - New Construction
  - Types of existing and newly constructed housing units
  - Occupancy and vacancy data
  - Price level
  - Compositional data concerning the housing stock
    - size, age, style, stories, etc.
  - Mortgage interest rates and credit availability
  - Demolitions and net conversions

# Demand Side Economic Variables

- Retail Expenditures
  - The retail SIC Codes (generally codes 44)
  - Characteristics of and differences among convenience, neighborhood, community, regional and super-regional shopping centers
- Data to Gather and Analyze
  - Sales by retail category or NAICS (SIC) code
  - Typical sales volume per square foot of space for different retail establishments
  - Tenant mix in successful shopping centers by type of center
  - The percentage of income spent by consumers on different retail products or spent in different retail establishments
  - Should prepare or obtain forecasts for expenditures by retail categories and changes in the purchasing power of the population in the study area

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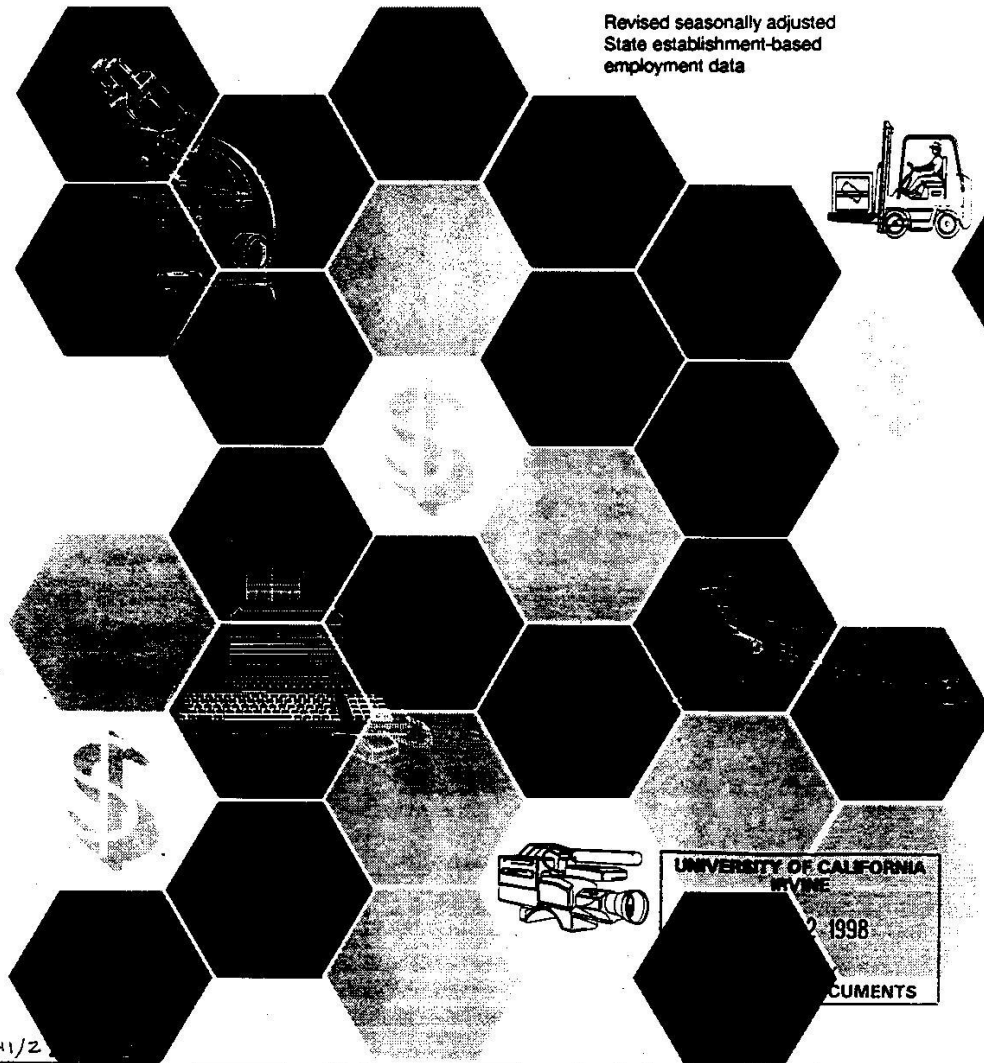
# EMPLOYMENT AND EARNINGS

U.S. Department of Labor  
Bureau of Labor Statistics  
March 1998

In this issue: 1997 annual averages for  
national establishment data

Revised historical seasonally  
adjusted regional and State  
labor force data

Revised seasonally adjusted  
State establishment-based  
employment data



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# Taxable Sales In California (Sales & Use Tax)

During 1995

Thirty-Fifth Annual Report

Santa Ana office  
558-4350

Yours truly, info request to  
Susan

11/19/96 9:50

200 200  
916-445-6464

**RETAIL SALES LEAKAGE ANALYSIS**

Retail Sales per Capita (2001)

Item	Regional Total		Los Angeles Cty		Pomona		Leakage	
	Pctg.	Region	Pctg.	County	Region	County	In/(Out)	
							Region	County
Apparel Stores	394.54	4.9%	387.70	5.2%	71.90	1.6%	(322.64)	(315.81)
Gen. Merchandise Stores	1,244.71	15.5%	1,118.52	15.0%	397.54	8.6%	(847.17)	(720.98)
Grocery Stores	479.78	6.0%	436.82	5.8%	350.75	7.6%	(129.03)	(86.08)
Restaurants & Bars	1,034.39	12.9%	1,033.35	13.8%	567.84	12.3%	(466.55)	(465.51)
Home Furn. & Appliances	367.67	4.6%	348.29	4.7%	169.97	3.7%	(197.70)	(178.32)
Building Materl./Farm Impl.	642.99	8.0%	542.63	7.3%	641.74	13.9%	(1.25)	99.10
Auto Dealers & Supplies	1,611.19	20.1%	1,472.35	19.7%	1,131.23	24.5%	(479.96)	(341.12)
Service Stations	761.15	9.5%	741.30	9.9%	719.66	15.6%	(41.49)	(21.64)
Other Retail Stores	1,488.78	18.6%	1,397.72	18.7%	561.05	12.2%	(927.72)	(836.66)
<b>Retail Sales Total</b>	<b>8,025.18</b>		<b>7,478.69</b>		<b>4,611.67</b>		<b>(3,413.51)</b>	<b>(2,867.02)</b>

# Demand Analysis

- Housing Market
  - Population forecast
  - Income
  - Household Size
  - Age
  - Rental versus owner-occupied
- Retail Market
  - Population forecast
  - Disposable income - available for retail sales
  - Household size
  - Spending patterns



# Demand Analysis

- Office Market
  - Employment by NAICS and SIC codes
  - Occupied office space percentage
  - Occupied detached office space percentage
  - Typical size of occupancy

# Supply Analysis

- Must be performed in relationship to the market that is being analyzed.
- For Example: the market for new residential construction
  - The Supply of New Residential Construction
    - Number of new residential construction
    - affected by: price of land, construction labor, financing, materials and risk
    - The number of builders in the market
    - Builders expectations about profits
    - Seasonality
  - The Supply of Resale Units
    - Economic factors such as employment and layoffs
    - Employee relocation
    - Reduction in household purchasing power
    - Family life cycle - changes in household needs due to maturing population
    - Mortgage interest rates
    - Price of substitute housing

# Supply and Demand Interaction

- Indicators of Oversupply or Excess Demand
  - Vacancy (or occupancy) rates
  - Absorption Rates
  - Demand compared to supply that suggests an excess of supply (or demand)
  - Rising (or declining) prices and/or rents
  - Lack of Sale transactions
- Important Questions to Ask and Answer
  - Do the current trends in absorption, vacancies etc. make sense and support the demand and supply conditions?
  - What is the current stage of the real estate cycle?
  - How long might these observed conditions persist?

# Summary of the Basic Concepts

- Property Productivity Analysis
  - Physical and market appeal attributes of the site and the structures
  - Legal and Regulatory constraints
  - Location attributes
    - Urban Growth and the forces that influence them
- Market Area Concepts
  - Time-distance relationships
  - Market or Trade Area (population projection area)
- Demand Concepts
  - Major economic variables
    - Employment
    - Population and Households
    - Income
    - Housing
    - Retail Expenditures
    - Spatial Growth paths

# Summary of the Basic Concepts

- Supply Concepts
  - Stock of competitive properties
  - Changes in the stock
  - Influences on the supply of new construction
  
- Supply and Demand Interaction Concepts
  - The significance of equilibrium analysis
  - Indicators of disequilibrium
    - Vacancy rates
    - Absorption rates
    - Residual demand/supply imbalance
    - Price/Rent changes



# Demand Side Economic Variables

- Housing
  - Housing or Dwelling Unit versus Structure
  - Housing Unit versus Household
  - Single-family detached versus single-family attached
  - Single-family versus multi-family structures
  
- Sources of Population Data
  - Regional Planning Agencies
  - Metropolitan or City Planning Agencies
  - University forecasting centers
  - Department of Labor for the State
  - Local Development Agencies



# Feasibility Rent

Definition:

The rent (income) required to attract new construction for a specific property type.

Rent can be expressed in either monthly or annual amounts.

# Feasibility Rent an example

## Property Description:

50,000 square foot metal warehouse building  
5 acres of land (217,800 sf)

## Market Data:

Property Capitalization Rate				10.0%
Land Value	217,800	\$ 1.84	\$	400,000
Building Cost	50,000	\$ 16.00	\$	800,000
Vacancy and Collection loss				8.0%
Management				5.0%
Variable Expenses			\$	45,000
Insurance			\$	1,800
Taxes			\$	16,200

# Feasibility Rent an example

## Cost Approach:

Building Cost	\$ 800,000
Land Cost	\$ 400,000
Total Cost	\$ 1,200,000

## Required Net Operating Income

Total Cost	\$ 1,200,000
times Overall Rate (Ro)	10.0%
equals Required Net Operating Income	\$ 120,000

# Feasibility Rent an example

## Effective Gross Income Calculation

Net Operating Income	\$	120,000
Variable Expenses	\$	45,000
Insurance	\$	1,800
Taxes	\$	16,200
Total Expenses & NOI	\$	183,000

## Calculation of Management Charges

Total Expenses & NOI	\$	183,000
divided by 0.95		0.95
(Mgt Rate 1-.05)		
Effective Gross Income	\$	192,630
Management Charge	\$	9,630

## Vacancy and collection loss calculation

Effective Gross Income	\$	192,630
divided by 0.92		0.92
(Vac & Coll 1-.08)		
Potential Gross Income	\$	209,380

## Feasibility Rent

Potential Gross Income	\$	209,380
divided by GBA		50,000
Annual Rent per SF	\$	4.19

***So That's***

**Basic Concepts of Real Estate Marketability  
Analysis**



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