

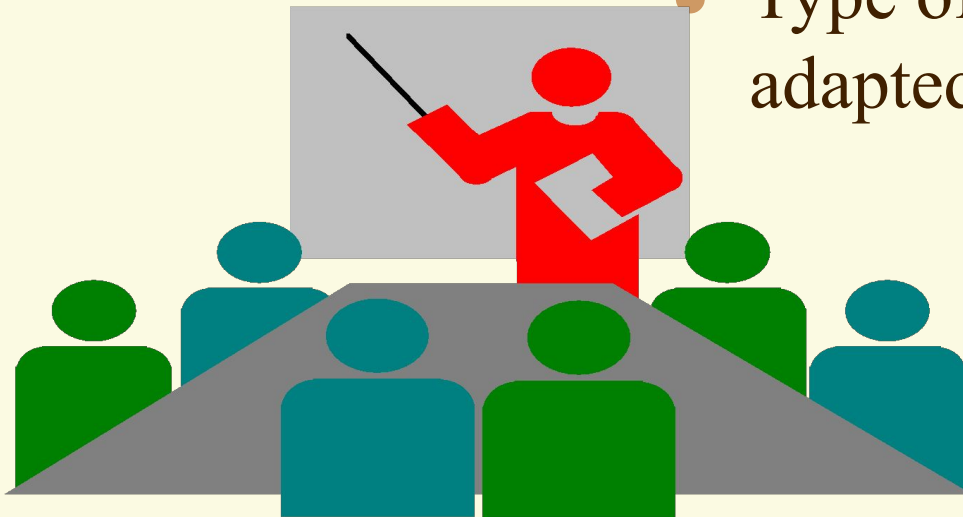


PROJECT MANAGEMENT

Reduced bureaucracy and
increased creativity

What is a project?

- One time character
- Have a clear goal
- Continues during a limited period of time
- Temporary organization
- Have a predetermined resources pool
- Type of working adapted to the task



Different kinds of projects

Predestinate
d

Temporary

Open



Legible result expectations



Legible regarding structure and formality

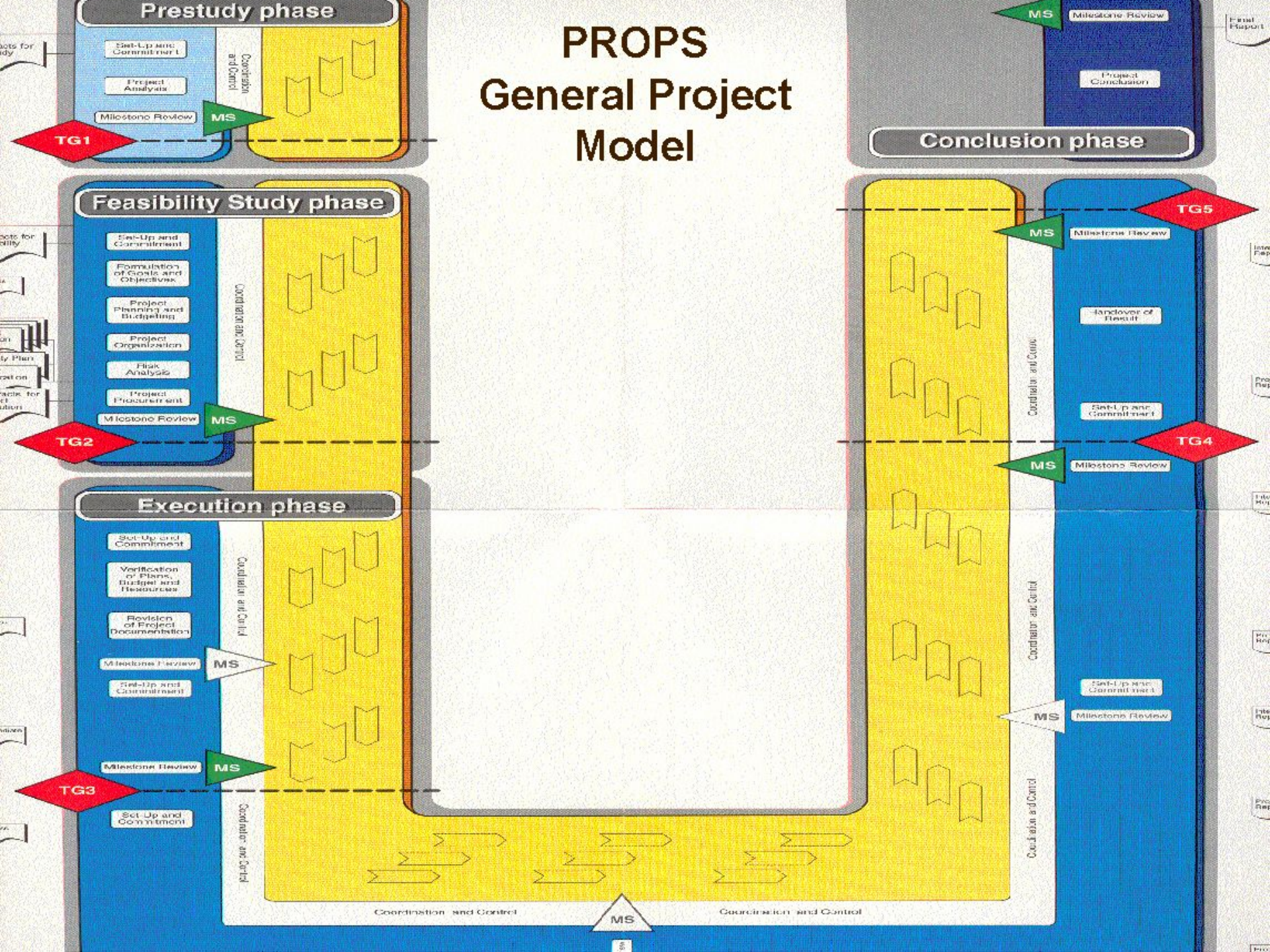


Initial knowledge level regarding the project

Why project?

- Temporary organization and new people
- Non- routine task
- Unconventional responsibility and task distribution
- Simplified decision process
- Cooperation form adapted to the task
- Rigid unproductive territories are broken

PROPS General Project Model



Prestudy phase

Set-Up and Commitment

Project Analysis

Milestone Review

Coordination and Control

MS

TG1

Feasibility Study phase

Set-Up and Commitment

Formulation of Goals and Objectives

Project Planning and Budgeting

Project Organization

Risk Analysis

Project Procurement

Milestone Review

Coordination and Control

MS

TG2

Manager team

Execution phase

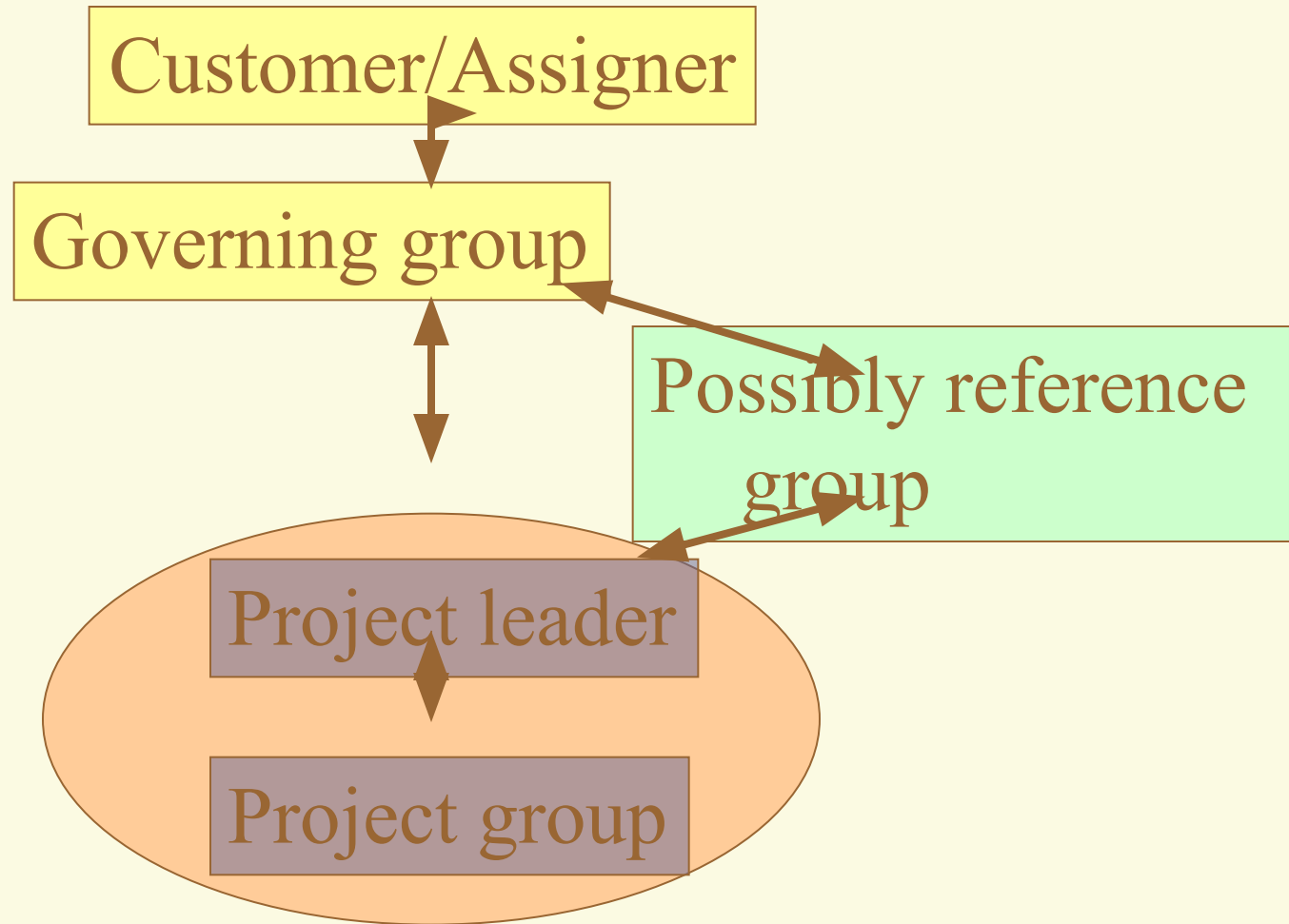
The project managers abilities and roles

Enl. Mintzberg

- Interpersonal roles
 - Team leader
 - Ambassador
 - Ceremonial leader
- The informative role
 - Listener
 - Informant
 - Spokesperson
- Roles that decide
 - Visionary
 - Problem solver
 - Resource divider
 - Negotiator



Project organization



Establishing a project group

- The group should not be too large (max 8 persons)
- The project leader should take part of the recruitment
- Different competence
- Internal/external?
- Kick off

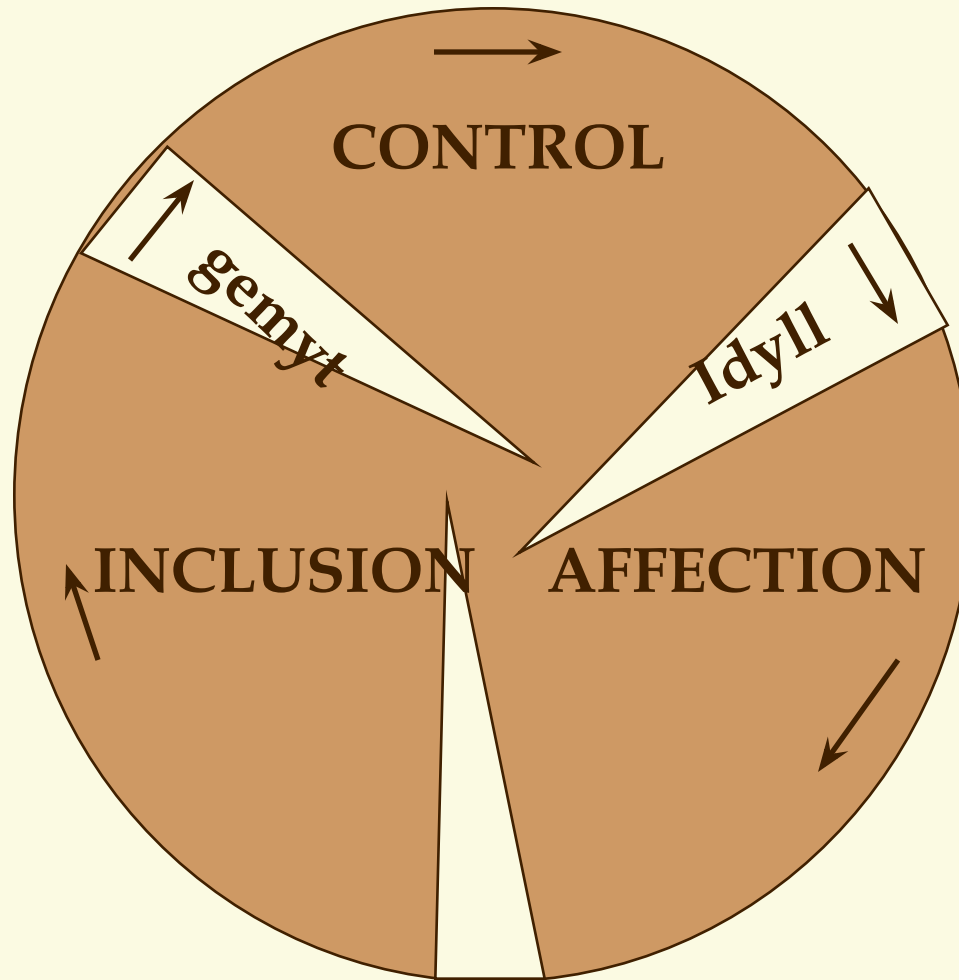


Conditions for a well working project group



Jamesons
teori

FIRO (Fundamental Interpersonal Relations Orientation)



W Schutz:
The Interpersonal
Underworld, 1966

Project plan — Enl. ISO 9000

Established as a working schedule by the project group

- Project organization
- The goals of the project
- Strategy
- Overview of the activity plan and timeline (Gantschema)
- Responsibility distribution
- Interested persons
- Risk analysis
- Project budget
- Information/Documentation



Gantt-schema

Planning done

Consumption gods. Contact supplier (HC)

Specs consumption articles (LG)

"Sausage boiling", quotation questions (LG)

Create purchase matrix (TF;MH)

Purchase foundation done

Analyse/evaluate prices. Consumption articles (LG,HC)

Analyse/evaluate prices. Sausage boiler

Milestone

Evaluation of project

Write project report

Do a Power Point presentation (TF;MH)

Present to the governing group (the ladies club)

Present to the class

The project is ended

