

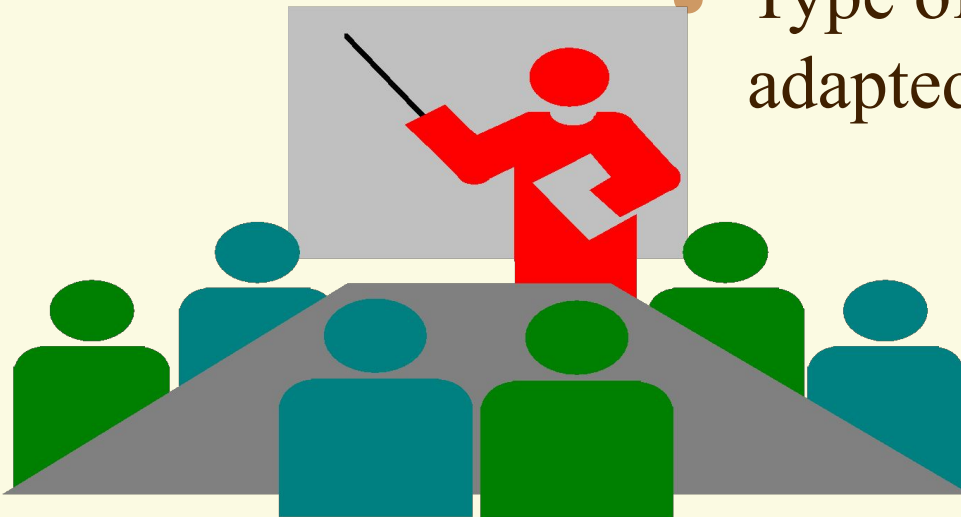
A spiral-bound notebook with a light beige, textured cover. The spiral binding is on the left side. The text is centered on the page.

# **PROJECT MANAGEMENT**

Reduced bureaucracy and  
increased creativity

# What is a project?

- One time character
- Have a clear goal
- Continues during a limited period of time
- Temporary organization
- Have a predetermined resources pool
- Type of working adapted to the task



# Different kinds of projects

Predestinate  
d

Temporary

Open



Legible result expectations



Legible regarding structure and formality



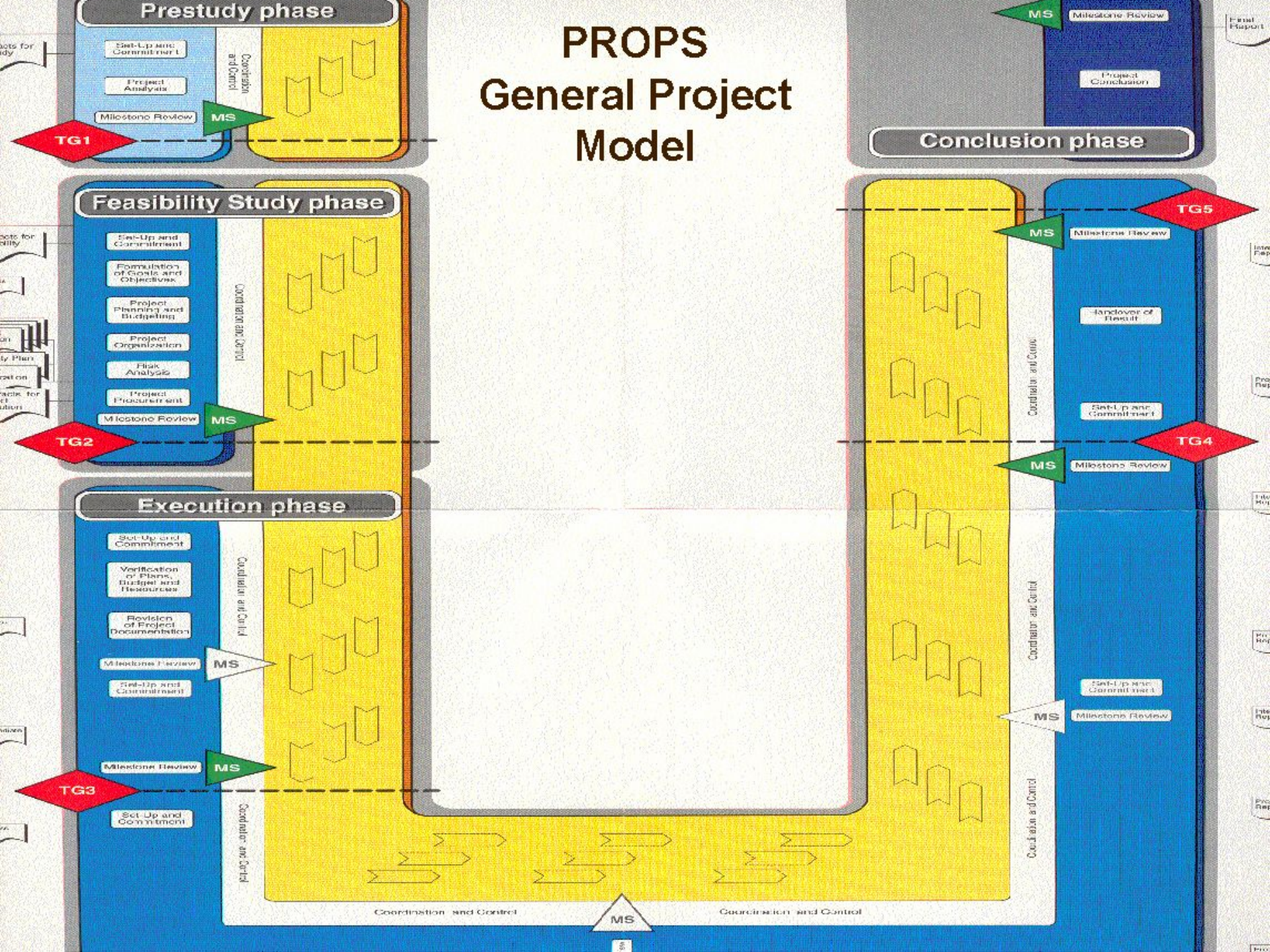
Initial knowledge level regarding the project

# Why project?

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- Temporary organization and new people
- Non- routine task
- Unconventional responsibility and task distribution
- Simplified decision process
- Cooperation form adapted to the task
- Rigid unproductive territories are broken

# PROPS General Project Model



# Prestudy phase

Set-Up and Commitment

Project Analysis

Milestone Review

Coordination and Control

MS

TG1

# Feasibility Study phase

Set-Up and Commitment

Formulation of Goals and Objectives

Project Planning and Budgeting

Project Organization

Risk Analysis

Project Procurement

Milestone Review

Coordination and Control

MS

TG2

Manager team

# Execution phase

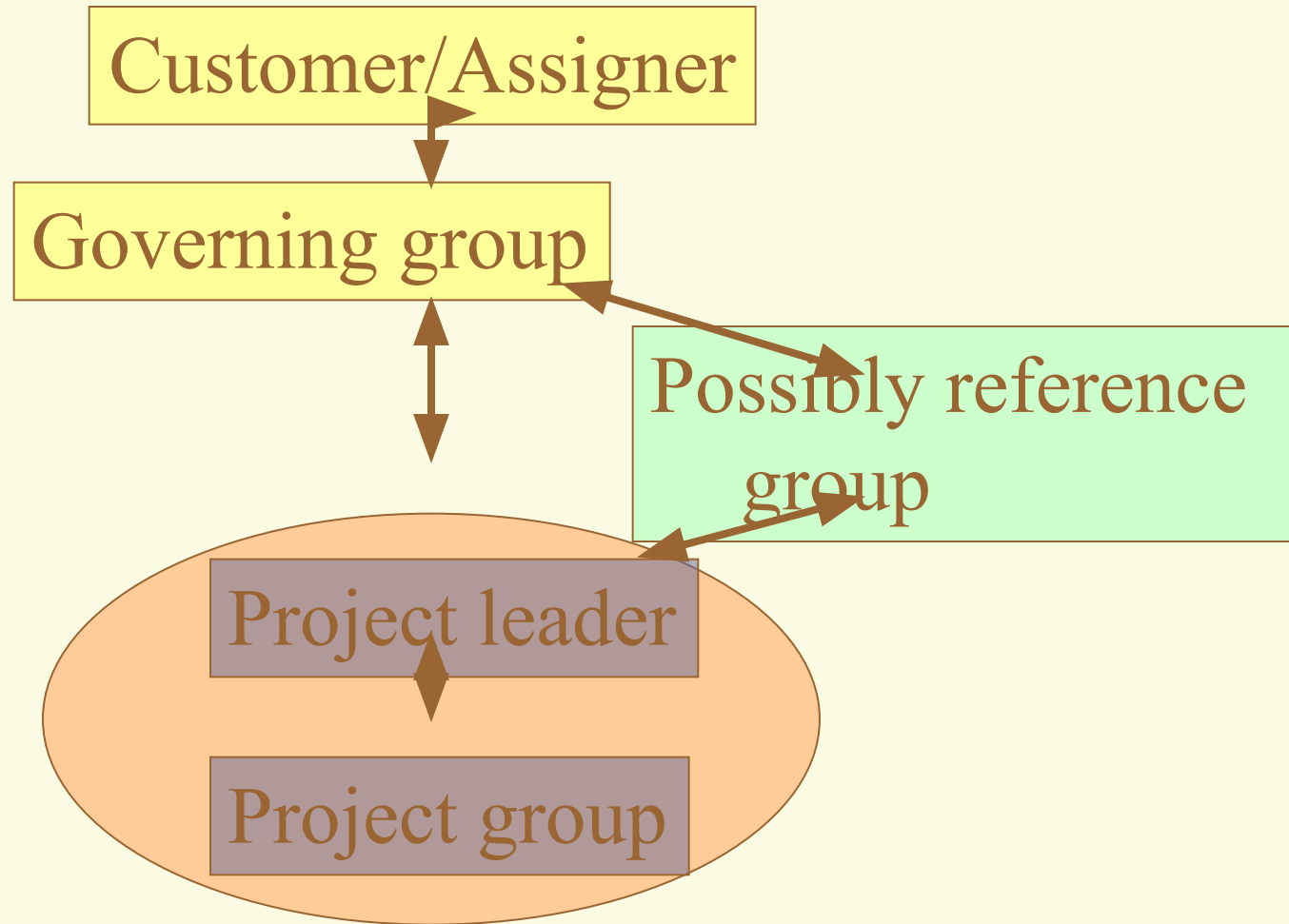
# The project managers abilities and roles

Enl. Mintzberg

- Interpersonal roles
  - Team leader
  - Ambassador
  - Ceremonial leader
- The informative role
  - Listener
  - Informant
  - Spokesperson
- Roles that decide
  - Visionary
  - Problem solver
  - Resource divider
  - Negotiator



# Project organization





# Establishing a project group

- The group should not be too large (max 8 persons)
- The project leader should take part of the recruitment
- Different competence
- Internal/external?
- Kick off



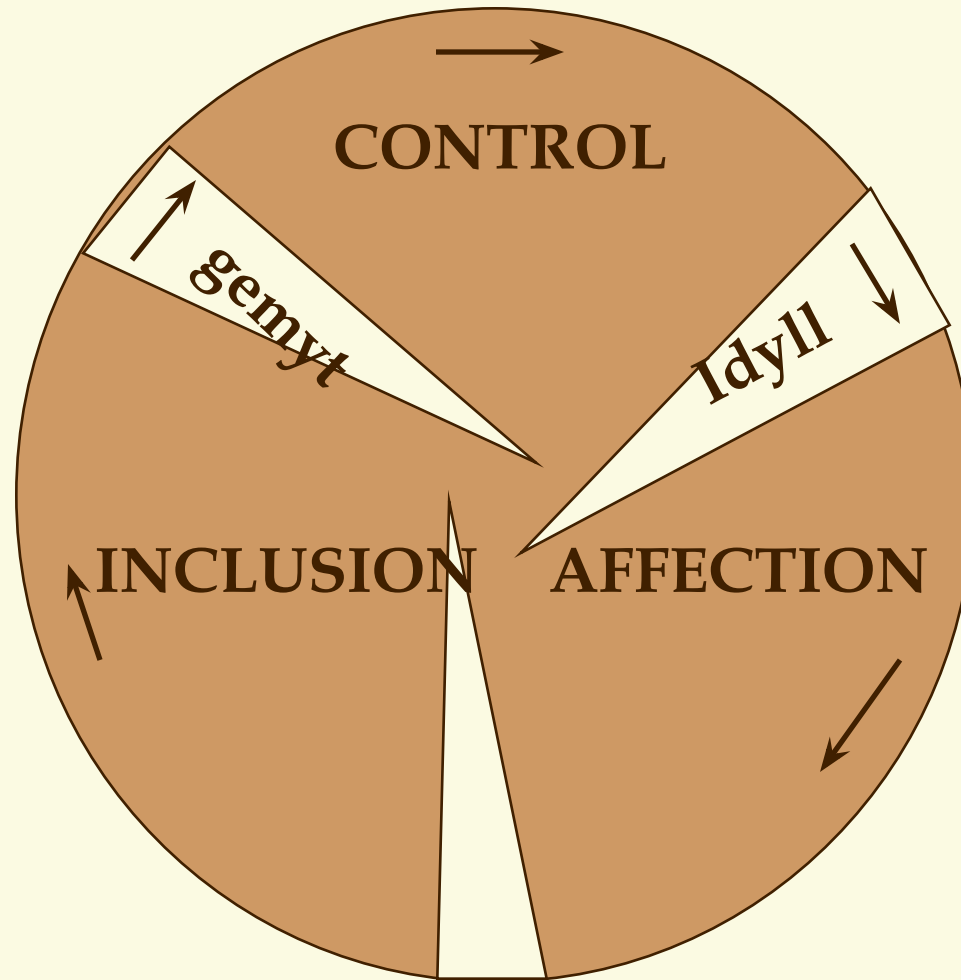
# Conditions for a well working project group

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Jamesons  
teori

# FIRO (Fundamental Interpersonal Relations Orientation)



W Schutz:  
The Interpersonal  
Underworld, 1966

# Project plan — Enl. ISO 9000

Established as a working schedule by the project group

- Project organization
- The goals of the project
- Strategy
- Overview of the activity plan and timeline (Gantschema)
- Responsibility distribution
- Interested persons
- Risk analysis
- Project budget
- Information/Documentation



# Ganntschema

## Planning done

Consumption goods. Contact supplier (HC)

Specs consumption articles (LG)

"Sausage boiling", quotation questions (LG)

Create purchase matrix (TF;MH)

## Purchase foundation done

Analyse/evaluate prices. Consumption articles (LG,HC)

Analyse/evaluate prices. Sausage boiler

## Milestone

Evaluation of project

Write project report

Do a Power Point presentation (TF;MH)

Present to the governing group (the ladies club)

Present to the class

## The project is ended

