Marketing by Business Types

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BBM1 – Marketing

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Marketing by Business Types

- Transaction processes of industrial products and services are very heterogenous
- Example: selling standardized screws which are regularly sold to the same customer (eg. integrated supplier to the automotive industry) is to be treated differently to the
- selling of complex waste water plants with high investment volume and its significantly higher risk of making a wrong decision.

B2B Marketing

- The most close-to-the-market business function cannot provide the same programs and tools for these different tasks
- Marketing literature provides certain typologies for B2B companies

Backhaus – defined four different types of business

Dependcency between transactions

Supplier to industry

Systems

Investment

Products

Number of potential customers



Backhaus – 4 different types of business - systems

The vertical axis indicates if the transactions are independent from each other or if they are dependent.
 These can be found when customers decide on a certain system, but do not buy all relevant items at once.

Backhaus: 4 different types of business

- supplier to industry: The dependency is also strong because of suppliers regulations and quality standards
- The horizontal axis shows the potential number of customers. Very low in the case of supplier to industry or with investment goods – steel plants, ships oil platforms

Backhaus: 4 different types of business

• With products or systems: the number of potential customers can be very high. Eg. in the construction equipment industry this can be the whole sector.

Product business

Markets in the product business are frequently rather anonymous. The buyer is free. There is no dependence on previous purchases.

Specific marketing considerations for product business

- Product policy: product development and innovation, range of products
- Prices: to find the right competitive price in relation to the benefit provided, define the price strategy carefully
- Distribution policy: different sales structures, after sales service
- Communication policy: ☐increasing trust in the product supplied (brand) ☐ providing sufficient information ☐ establishing and maintaining customer relationship ☐ communicating and ensuring competitive differentiation

System business

- Also confronted with a widely anonymous market. But in contrast to product business there is a connection between purchases. The customer has a certain benefit when he decides to stay with the same supplier.
- System business is found typically in the field of information technology. The decision to buy a certain server system, a software package influences later decisions dramatically. Customer is uncertain. Marketing ☐ reduce uncertainty by standardization or increasing the customer's confidence.

Specific marketing considerations for system business

- Product policy: supplier has to consider compatibility with his customers existing system (releases in IT-business)
- Price: introductory offers higher prices with later buyers
- Distribution: due to complexity of goods some distribution channels cannot be used, personal sales with experienced sales people

 service options, network, after sales services
- Communication: specifies due to interdependence
- Increasing customer's confidence
- Proving the customer to have made the right decision
- Reducing the feeling of risk provide references and testimonials

Supplier to industry business

- Single customers □ long term relationship, customer becomes dependent
- Substitution of business partners is difficult = heavy-weight-key account management

Supplier to industy business

- Single customer focus: highly specialised solutions, causes advanced interaction and integration of processes on both sides. The customer influences product research and development. 3 main quality aspects: product, lifespan, availability
- Integration of product features products can be used only by one customer
- Integration of lifespan: eg. LCD-panel of an industrial testing device if it drops out it would be more economical to replace the whole item; the quality of seats of cars has to be guaranteed for the whole car's average lifespan

Supplier to industy business

- Integration of availability: the more OEMs (Original Equipment Manufacturer) reduce their own vertical range of manufacture the more important it is to provide just in time availability □ influences the production and logistics process
- Longterm interdependency: products are standardized for the single customer

Specific marketing considerations for supplier to industry business

- No hit-and-run situations possible
- Product policy <- customer</p>
- Price regulated by contract and determined by longterm agreement
- Communication most important in the initial phase or loosing the customer

Business of selling and establishing industrial plants

- Focus: single customer very few
- The complexity of the product is much higher
- The production and delivery process + product = result of project specific development and manufacturing
- Decision process complicated, buying center is more complex, average duration of negotiations quite long
- External consulting engineers □ selling center more complex – frequently more suppliers share a project (consortium, syndicate), coordination challenge
- Interdependence between suppliers and customers is limited to warranty and service contracts.
- Lifespan 30 years and more.