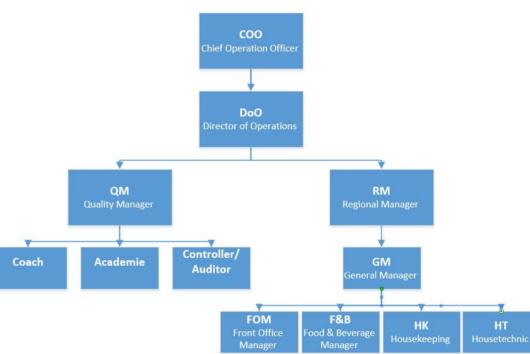
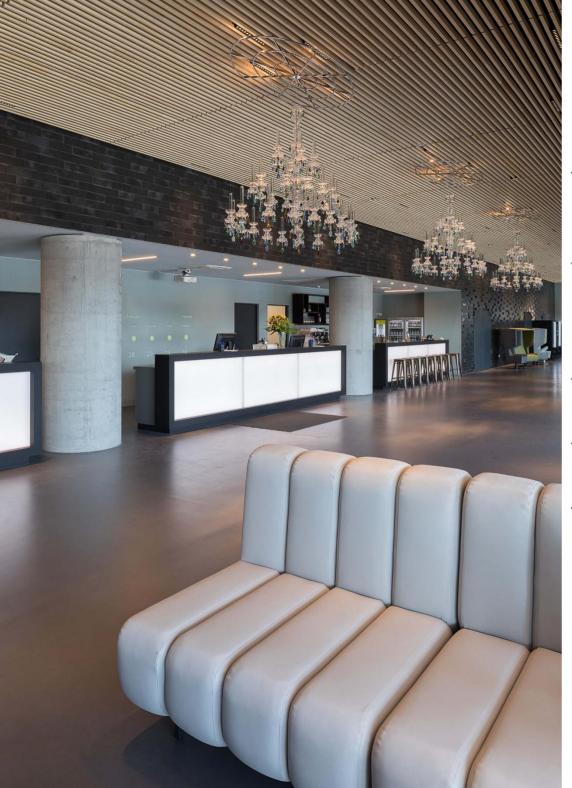


Organisation Chart a&o Operative







COO

- He is responsible for everything that belongs to the operational area.
- He represents the operational staff at board meetings with TPG and at staff meetings with the department heads in the administration.
- He plans and organizes the operational strategy.
- He keeps very good contact to DoO, QM, RL, GM.
- The communication path is as follows:





DoO

- He selects the RM's, GM's and trainees
- He plans the location of the GM's
- He organizes the new openings
- ❖ He plans our SWAT team, which is sent into the houses for the conservation of value.
- It organizes meetings of regional managers
- He has full focus on the costs
- He communicates very strongly with the RM's and GM's
- Delegates tasks and controls their implementation and compliance.
- He works closely with QM



RM

- He is responsible for his own house like a GM.
- At the same time he bears responsibility for an entire region.
- He is the first contact point for our GM's.
- He organises regional meetings with the GM's.
- He represents his houses at the regional managers meeting.
- He is the fire protection officer for his regional houses.



QM

- ❖ Together with the COO, DoO, RM and trainers, he developes our standards and the processes to comply with the standard.
- He regularly evaluates the reviews in Customer Alliance.
- He travels to the houses and does small audits.
- He is always happy to receive ideas that simplify our product, improve the work and make the guest happier.
- He works very closely with the DoO and supports him in his work.
- Together with the trainers, he plans the training sessions.
- He coordinates the auditors.





GM

- He is responsible for the entire operational and administrative area of the hotel.
- He is responsible for the entire operational and administrative area of the hotel.
- He is responsible for the selection of employees in his hotel.
- He is responsible for keeping all costs in his house.
- He is responsible for ensuring that the review objectives are achieved.
- He is the first contact person for his employees.
- He organizes team meetings and team events.
- He is responsible for compliance with all maintenance etc.
- He organises the roster.





FOM

- He works closely with all departments in the company.
- The reception is the communication and control center in a hotel.
- He guides and directs the front office staff.
- He optimises the activities in the front office area.
- He monitors the work processes in connection with the maintenance of the hotel system.
- He optimises room occupancy in ASSD and thus increases utilization.
- He coordinates the reception area.
- He takes over shifts.
- He is a role model in the field of guest care and complaint management.
- He controls the working time keeping of his employees.

F&B

- He works closely with all departments, especially with the reception.
- He leads, directs and manages his team.
- He is responsible for compliance with the HACCP concept (MHD etc.)
- He optimizes processes and quality in the F&B area.
- He does calculation, ordering of goods, receiving of goods and storage of goods.
- He does the inventories together with the GM.
- He takes shifts.
- He prepares and takes care of conferences.



HT

- He works closely with all departments, especially with the reception and housekeeping.
- He is responsible for the fact that the house is without exception in a good condition and that there is no value maintenance backlog.
- He does painting work and any repair work.
- He does maintenance of the outdoor facilities / winter service
- He supervises the contractors working at the site
- Support in monitoring the maintenance intervals of the systems requiring maintenance in the house.





HK

- Is responsible for the overall cleaning quality in the house. This includes the public areas and the rooms.
- Assigns the cleaning staff.
- Check the cleaned rooms and report the rooms as cleaned.
- Monitoring of the cleaning plans.
- Order cleaning agents and hygiene products.
- Management of the Lost and Found.
- Decoration of the house for special occasions (Christmas).

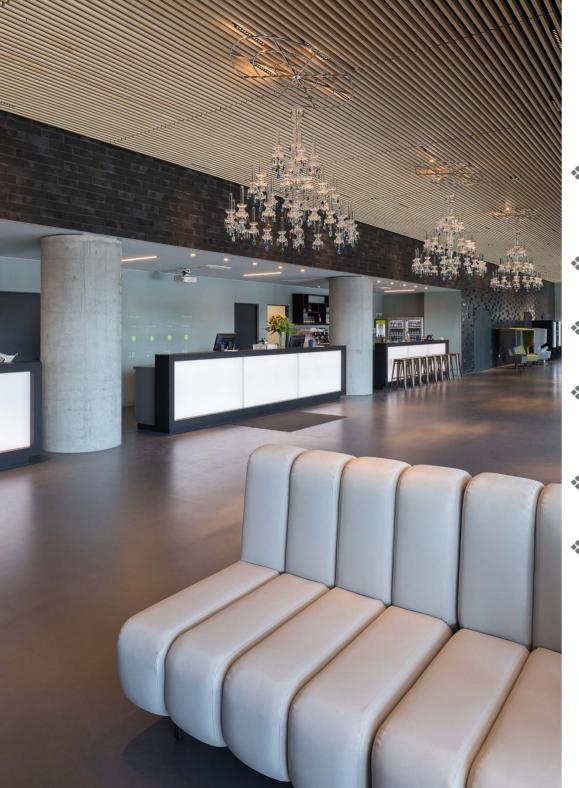




Controller/ Auditors

- They go into the houses and check the compliance with our given standards.
- For this purpose they use a prefabricated list of questions.
- They assess the situation and the impression they get soberly and unemotionally.
- They forward the protocol to the management and the GM.
- Together with QM, they evaluate the protocols at certain intervals and determine which processes are working well or not well for which reasons.





Coach

- Our coaches select training topics and develop their own training programs
- They plan the trainings.
- They carry out the trainings.
- They are always close to their departments to learn about the problems and to solve them if necessary.
- They are very much involved in the new openings.
- A major task is to optimize the processes together with the QM department.



Academy

- The Academy houses are our hotels in which the trainees are trained.
- Here, the trainees are taught the necessary standards and processes that are necessary to suceed in their future position as GM, F&B or FOM.





